

Nos. 21-3167, 21-3379 (cross-appeal)

**IN THE UNITED STATES COURT OF APPEALS
FOR THE THIRD CIRCUIT**

SANOFI-AVENTIS U.S., LLC,
Plaintiff-Appellant,

v.

U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES;
SECRETARY, U.S. DEPARTMENT OF HEALTH AND HUMAN
SERVICES; GENERAL COUNSEL, U.S. DEPARTMENT OF
HEALTH HUMAN SERVICES; HEALTH RESOURCES SERVICES
ADMINISTRATION; ADMINISTRATOR OF THE HEALTH
RESOURCES SERVICES ADMINISTRATION,
Defendants-Appellees.

On Appeal from the United States District Court for the
District of New Jersey (No. 3:21-cv-00634)

**OPENING BRIEF FOR APPELLANT
SANOFI-AVENTIS U.S., LLC**

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CORPORATE DISCLOSURE STATEMENT

Pursuant to Federal Rule of Appellate Procedure 26.1 and Third Circuit Local Appellate Rule 26.1.1, Appellant Sanofi-Aventis U.S., LLC states that its parent corporation is Sanofi, that no publicly held corporation owns 10% or more of any stock in Sanofi-Aventis U.S., LLC, and that Sanofi is the only non-party publicly held corporation with a financial interest in the outcome of this proceeding.

TABLE OF CONTENTS

	Page
CORPORATE DISCLOSURE STATEMENT.....	i
TABLE OF AUTHORITIES.....	iv
INTRODUCTION	1
STATEMENT OF JURISDICTION.....	4
STATEMENT OF THE ISSUES.....	5
STATEMENT OF RELATED CASES AND PROCEEDINGS	6
STATEMENT OF THE CASE	6
A. The 340B Program	6
B. HHS’s Longstanding Interpretation of Section 340B.....	10
C. The Explosion of Contract Pharmacy Arrangements— and Abuses—in the 340B Program	12
D. Sanofi’s 340B Integrity Initiative.....	18
E. The Challenged HHS Actions.....	21
1. Administrative Dispute Resolution Rule.....	21
2. Advisory Opinion	23
3. Violation Letter.....	25
F. Procedural History	27
SUMMARY OF THE ARGUMENT	31
STANDARD OF REVIEW.....	33
ARGUMENT.....	33
I. HHS Exceeded Its Authority, and Acted Arbitrarily and Capriciously, by Requiring Sanofi to Unconditionally Provide Discounted Drugs to Contract Pharmacies	33
A. HHS Must Have Statutory Authority to Enforce Section 340B Against Sanofi.....	34

TABLE OF CONTENTS
(continued)

	Page
B. HHS Exceeded Its Authority Because Section 340B Does Not Require Sanofi to Provide Discounted Drugs to Contract Pharmacies	37
1. Section 340B does not require Sanofi to provide discounted drugs to contract pharmacies, because the statute is silent as to contract pharmacies	37
2. The District Court erred in finding that Section 340B authorizes the Violation Letter	42
C. Even If Sanofi Must Provide Discounted Drugs to Contract Pharmacies, Section 340B Does Not Prohibit Sanofi from Including Conditions with Its Offer	50
1. Section 340B does not prohibit all conditions on the provision of discounted drugs.....	51
2. Sanofi imposes a permissible condition on the provision of discounted drugs to contract pharmacies.....	54
D. HHS Acted Arbitrarily and Capriciously By Requiring Sanofi to Unconditionally Provide Discounted Drugs to Contract Pharmacies	59
1. HHS erred in concluding that Section 340B is unambiguous.....	59
2. HHS failed to address its change in positions.....	61
II. The Advisory Opinion Suffers from the Same Legal Flaws as the Violation Letter	63
III. HHS Violated the APA When Promulgating the ADR Rule	66
CONCLUSION	69

TABLE OF AUTHORITIES

	Page(s)
CASES	
<i>Am. Hosp. Ass’n v. HHS</i> , No. 20-cv-8806, 2021 WL 616323 (N.D. Cal. Feb. 17, 2021)	13
<i>Astra USA, Inc. v. Santa Clara Cnty.</i> , 563 U.S. 110 (2011)	7, 9
<i>AstraZeneca Pharms. LP v. Becerra</i> , 543 F. Supp. 3d 47 (D. Del. 2021)	<i>passim</i>
<i>Atl. City Elec. Co. v. FERC</i> , 295 F.3d 1 (D.C. Cir. 2002)	34
<i>Bus. Roundtable v. SEC</i> , 905 F.2d 406 (D.C. Cir. 1990)	60
<i>Chevron, U.S.A., Inc. v. NRDC, Inc.</i> , 467 U.S. 837 (1984)	28
<i>Christensen v. Harris Cnty.</i> , 529 U.S. 576 (2000)	36, 43
<i>Christopher v. SmithKline Beecham Corp.</i> , 567 U.S. 142 (2012)	39
<i>City & Cnty. of San Francisco v. USCIS</i> , 944 F.3d 773 (9th Cir. 2019)	65
<i>City of Arlington v. FCC</i> , 569 U.S. 290 (2013)	35, 36
<i>City of Philadelphia v. Att’y Gen.</i> , 916 F.3d 276 (3d Cir. 2019)	<i>passim</i>
<i>City Select Auto Sales Inc. v. David Randall Assocs., Inc.</i> , 885 F.3d 154 (3d Cir. 2018)	40
<i>Coffelt v. Fawkes</i> , 765 F.3d 197 (3d Cir. 2014)	36, 40

TABLE OF AUTHORITIES

(continued)

	Page(s)
<i>Conn. Dep't of Pub. Util. Control v. FERC</i> , 484 F.3d 558 (D.C. Cir. 2007)	61
<i>Council Tree Commc'ns, Inc. v. FCC</i> , 619 F.3d 235 (3d Cir. 2010)	66
<i>Crooks v. Mabus</i> , 845 F.3d 412 (D.C. Cir. 2016)	56
<i>Cyan, Inc. v. Beaver Cnty. Emps. Ret. Fund</i> , 138 S. Ct. 1061 (2018)	47
<i>De Leon-Ochoa v. Att'y Gen.</i> , 622 F.3d 341 (3d Cir. 2010)	36
<i>Del. Riverkeeper Network v. Sec'y Pa. Dep't of Env't Prot.</i> , 833 F.3d 360 (3d Cir. 2016)	65
<i>DHS v. Regents of Univ. of Cal.</i> , 140 S. Ct. 1891 (2020)	55, 60, 61, 63
<i>Eid v. Thompson</i> , 740 F.3d 118 (3d Cir. 2014)	33, 56
<i>Eli Lilly & Co. v. Cochran</i> , 526 F. Supp. 3d 393 (S.D. Ind. 2021)	<i>passim</i>
<i>Eli Lilly & Co. v. HHS</i> , No. 21-cv-0081, 2021 WL 5039566 (S.D. Ind. Oct. 29, 2021)	<i>passim</i>
<i>Encino Motorcars, LLC v. Navarro</i> , 579 U.S. 211 (2016)	61, 62
<i>FCC v. Fox Television Stations, Inc.</i> , 556 U.S. 502 (2009)	61, 63
<i>Friends of the Earth, Inc. v. Laidlaw Env't Servs. (TOC), Inc.</i> , 528 U.S. 167 (2000)	64

TABLE OF AUTHORITIES

(continued)

	Page(s)
<i>Henson v. Santander Consumer USA Inc.</i> , 137 S. Ct. 1718 (2017)	47
<i>Horsehead Res. Dev. Co. v. Browner</i> , 16 F.3d 1246 (D.C. Cir. 1994)	68
<i>In re Pro. Ins. Mgmt.</i> , 130 F.3d 1122 (3d Cir. 1997)	47, 52
<i>In re Trump Ent. Resorts</i> , 810 F.3d 161 (3d Cir. 2016)	45
<i>In re Visteon Corp.</i> , 612 F.3d 210 (3d Cir. 2010)	49
<i>Judge Rotenberg Educ. Ctr., Inc. v. FDA</i> , 3 F.4th 390 (D.C. Cir. 2021)	34
<i>Lin-Zheng v. Att’y Gen.</i> , 557 F.3d 147 (3d Cir. 2009) (en banc)	36, 39, 44
<i>Mobil Oil Corp. v. EPA</i> , 35 F.3d 579 (D.C. Cir. 1994)	67
<i>N.Y. Stock Exch. LLC v. SEC</i> , 962 F.3d 541 (D.C. Cir. 2020)	34
<i>NFIB v. OSHA</i> , 142 S. Ct. 661 (2022)	34, 41
<i>Novartis Pharms. Corp. v Espinosa</i> , No. 21-cv-1479, 2021 WL 5161783 (D.D.C. Nov. 5, 2021)	<i>passim</i>
<i>PDK Lab’ys Inc. v. DEA</i> , 362 F.3d 786 (D.C. Cir. 2004)	60
<i>Peter Pan Bus Lines, Inc. v. Fed. Motor Carrier Safety Admin.</i> , 471 F.3d 1350 (D.C. Cir. 2006)	60
<i>Pharm. Rsch. & Mfrs. of Am. v. HHS</i> , 43 F. Supp. 3d 28 (D.D.C. 2014)	7

TABLE OF AUTHORITIES

(continued)

	Page(s)
<i>Prestol Espinal v. Att’y Gen.</i> , 653 F.3d 213 (3d Cir. 2011)	36
<i>Regents of Univ. of Cal. v. DHS</i> , 908 F.3d 476 (9th Cir. 2018)	60
<i>Riccio v. Sentry Credit, Inc.</i> , 954 F.3d 582 (3d Cir. 2020) (en banc)	35, 38
<i>Robinson v. Napolitano</i> , 554 F.3d 358 (3d Cir. 2009)	39
<i>Ross v. Blake</i> , 578 U.S. 632 (2016)	45
<i>Rotkiske v. Klemm</i> , 140 S. Ct. 355 (2019)	35
<i>Ry. Lab. Execs.’ Ass’n v. Nat’l Mediation Bd.</i> , 29 F.3d 655 (D.C. Cir. 1994) (en banc)	34
<i>Salinas v. U.S. R.R. Ret. Bd.</i> , 141 S. Ct. 691 (2021)	40
<i>SAS Inst., Inc. v. Iancu</i> , 138 S. Ct. 1348 (2018)	35, 42
<i>SEC v. Chenery Corp.</i> , 318 U.S. 80 (1943)	60
<i>SEC v. Chenery Corp.</i> , 332 U.S. 194 (1947)	61
<i>Skidmore v. Swift & Co.</i> , 323 U.S. 134 (1944)	28
<i>Solar Turbines, Inc. v. Seif</i> , 879 F.2d 1073 (3d Cir. 1989)	64
<i>Sprint Commc’ns, Inc. v. Jacobs</i> , 571 U.S. 69 (2013)	66

TABLE OF AUTHORITIES

(continued)

	Page(s)
<i>Sun Wen Chen v. Att’y Gen.</i> , 491 F.3d 100 (3d Cir. 2007)	44
<i>Turner v. Rogers</i> , 564 U.S. 431 (2011)	65
<i>United States v. A.D.</i> , 28 F.3d 1353 (3d Cir. 1994)	65
<i>United States v. Lovett</i> , 467 F.3d 374 (3d Cir. 2006)	35, 38
<i>Whitman v. Am. Trucking Ass’ns</i> , 531 U.S. 457 (2001)	41
 STATUTES	
5 U.S.C. § 553	66, 68
5 U.S.C. § 706	33
28 U.S.C. § 1291.....	5
28 U.S.C. § 1331.....	4
38 U.S.C. § 8126.....	40
42 U.S.C. § 256b.....	<i>passim</i>
Pub. L. No. 111-148, 124 Stat. 119 (2010)	8
Veteran’s Health Care Act of 1992, Pub. L. No. 102-585, 106 Stat. 4943.....	40
 OTHER AUTHORITIES	
Black’s Law Dictionary (11th ed. 2019).....	51
42 C.F.R. § 10.20.....	68
42 C.F.R. § 10.21.....	68
42 C.F.R. § 10.22.....	68
42 C.F.R. § 10.23.....	68
42 C.F.R. § 10.24.....	68

TABLE OF AUTHORITIES

(continued)

	Page(s)
CMS, Best Practices for Avoiding 340B Duplicate Discounts in Medicaid (Jan. 8, 2020)	9, 16, 20, 57
Examining HRSA’s Oversight of the 340B Drug Pricing Program: Hearing Before the Subcomm. on Oversight and Investigations of the H. Comm. on Energy and Commerce, 115th Cong. (2017)	10, 11, 38, 49
59 Fed. Reg. 25,110 (May 13, 1994)	53
61 Fed. Reg. 43,549 (Aug. 23, 1996)	10, 12, 41, 49
75 Fed. Reg. 10,272 (Mar. 5, 2010)	12, 13
81 Fed. Reg. 53,381 (Aug. 12, 2016)	21
85 Fed. Reg. 80,632 (Dec. 14, 2020)	21, 23, 66
Adam Fein, The Federal Program That Keeps Insulin Prices High, WSJ (Sept. 10, 2020)	16
Adam Fein, Walgreens and CVS Top the 28,000 Pharmacies Profiting from the 340B Program. Will the Unregulated Party End?, Drug Channels (July 14, 2020)	13
GAO, Federal Oversight of Compliance at 340B Contract Pharmacies Needs Improvement, GAO-18-480 (June 2018)	<i>passim</i>
GAO, HHS Uses Multiple Mechanisms to Help Ensure Compliance with 340B Requirements, GAO-21-107 (Dec. 2020)	8, 17
GAO, Manufacturer Discounts in the 340B Program Offer Benefits, But Federal Oversight Needs Improvement, GAO-11-836 (Sept. 2011)	15
H.R. Rep. No. 102-384, pt. 2 (1992)	41, 46

TABLE OF AUTHORITIES

(continued)

	Page(s)
Hearing on Fiscal Year 2022 Budget Request for HHS Before the Subcomm. on Lab., Health, and Human Servs., Educ., and Related Agencies of the S. Appropriations Comm., 117th Cong. (June 9, 2021)	11, 38
HHS, FY2022 Budget	11
HHS OIG, Contract Pharmacy Arrangements in the 340B Program, OEI-15-13-00431 (Feb. 4, 2014)	16
HRSA, 340B Drug Pricing Program Release No. 2011-1.1 (May 23, 2012)	53
HRSA, 340B Drug Pricing Program Release No. 2013-1 (Feb. 7, 2013)	15
HRSA, Contract Pharmacy Oversight (Feb. 6, 2014)	17
HRSA, Program Integrity: FY19 Audit Results	16
Tom Mirga, HRSA Says Its 340B Contract Pharmacy Guidance Is Not Legally Enforceable, 340B Report (July 9, 2020)	13
Tom Mirga, HRSA: 340B Dispute Resolution Will Stay on Hold Until We Get Broader Regulatory Authority, 340B Report (Mar. 12, 2020)	22, 66
OIRA, RIN 0906-AA90 (2017)	22, 66, 67
OIRA, RIN 0906-AB28 (2021)	23
PhRMA, New Analysis Shows Contract Pharmacies Financially Gain From 340B Program With No Clear Benefit to Patients (Oct. 8, 2020)	15
PhRMA, Petition for Rulemaking (Nov. 24, 2020)	14, 15, 68
S. Rep. No. 102-259 (1992)	41, 45
Scalia & Garner, <i>Reading Law</i> (2012)	52
Statement of Krista M. Pedley (2018)	11, 18, 51
18 Williston on Contracts (4th ed.)	49

INTRODUCTION

Sanofi-Aventis U.S., LLC (“Sanofi”), one of the world’s largest drug manufacturers, is committed to making its medicines accessible to patients in need, including through a drug-discounting program known as the 340B Program. When creating this manufacturer-funded program in Section 340B of the Public Health Service Act, Congress restricted eligibility for steeply discounted 340B prices to certain categories of non-profit and governmental healthcare providers (known as “covered entities”) that may dispense these drugs only to their patients. But in the last decade, for-profit “contract pharmacies” (such as Walgreens and CVS) have exploded within the now-\$38 billion 340B Program, despite never being mentioned in the statute.

These pharmacies, which frequently profit from 340B discounts at the expense of covered entities and patients, are responsible for skyrocketing rates of waste and abuse within the 340B Program. These problems escalated after 2010, when the U.S. Department of Health and Human Services (“HHS”)—which administers the 340B Program—allowed covered entities to enter into unlimited arrangements with contract pharmacies, causing the program to quadruple in size in less

than a decade. Instead of addressing widespread waste and abuse at contract pharmacies, HHS has instructed that manufacturers like Sanofi are often best positioned to catch these problems.

To that end, in 2020, Sanofi (like some other manufacturers) took steps to address the explosive growth of contract pharmacies. Sanofi in particular adopted an integrity initiative under which it continues to offer 340B-priced drugs to all covered entities (as Section 340B requires) and will even provide these drugs to a single contract pharmacy (which Section 340B does not address) if a covered entity has no in-house pharmacy. Sanofi will also provide 340B-priced drugs to an *unlimited* number of contract pharmacies, if the covered entity submits minimal claims data that is just a subset of what insurance companies require. Sanofi uses this data to detect waste and abuse at contract pharmacies, precisely as HHS has suggested. And to further minimize the impact on covered entities, Sanofi exempted from its integrity initiative many categories of covered entities at which waste and abuse are less prevalent. To date, hundreds of covered entities have participated in Sanofi's integrity initiative.

But in 2021, HHS declared Sanofi’s integrity initiative unlawful and threatened Sanofi with massive financial penalties. Abandoning its longstanding recognition of not only the statute’s silence on contract pharmacies but also the agency’s lack of authority to enforce any such rule, HHS claimed that Section 340B unambiguously requires Sanofi to provide 340B-priced drugs to an unlimited number of contract pharmacies without imposing any conditions. And the District Court largely upheld HHS’s violation letter—despite acknowledging, like the agency had previously, that “§ 340B is silent on what role (if any) contract pharmacies play in Congress’ discount drug scheme”—by relying on the statute’s “legislative history,” “purpose,” and “post-enactment history.”

This Court should reverse the District Court because HHS exceeded its statutory authority—and acted arbitrarily and capriciously—by penalizing Sanofi for violating a statutory requirement that does not exist. Court after court—including the District Court—has recognized that the statute says nothing about whether manufacturers must provide 340B-priced drugs to contract pharmacies. That means Congress did not require Sanofi to provide discounted drugs to contract pharmacies, much less require that Sanofi do so unconditionally. Instead, the text of Section

340B simply requires Sanofi to “offer” 340B-priced drugs to covered entities, which Sanofi does by making these drugs available in multiple ways, including through an unlimited number of contract pharmacies with minimal conditions. Accordingly, this Court should vacate HHS’s violation letter to Sanofi and, also, the agency’s similar, now-withdrawn Advisory Opinion regarding contract pharmacies.

HHS acted unlawfully in another way, too. Congress set a 2010 deadline for HHS to establish an administrative dispute resolution (“ADR”) process for the 340B Program. But when HHS finally rushed out a decade-late ADR rule in December 2020, it did so on the basis of a notice of proposed rulemaking that the agency had *withdrawn* years earlier—and despite having just announced that it had no plans to issue a rule. This violated the Administrative Procedure Act (“APA”) and requires the ADR rule to be vacated.

STATEMENT OF JURISDICTION

The District Court had federal-question jurisdiction under 28 U.S.C. § 1331 and, on November 5, 2021, issued final judgment. JA8-10 (D.Ct.ECF.111 (“Order”)); JA11-132 (D.Ct.ECF.110 (“Op.”)). On

November 19, 2021, Sanofi filed a timely notice of appeal. JA1-2; *see also* JA6 (cross-appeal). This Court has jurisdiction under 28 U.S.C. § 1291.

STATEMENT OF THE ISSUES

1. Whether HHS exceeded its statutory authority under Section 340B, or otherwise violated the APA, by requiring Sanofi to unconditionally provide discounted drugs to an unlimited number of contract pharmacies, even though contract pharmacies are not mentioned in Section 340B.

2. Whether HHS exceeded its authority under Section 340B, or otherwise violated the APA, by determining that Sanofi's integrity initiative violates Section 340B, even though Sanofi continues to offer 340B-priced drugs to all covered entities and makes those drugs available in multiple ways—including by providing the drugs to an unlimited number of contract pharmacies if covered entities submit minimal claims data that can help identify unlawful duplicate discounts.

3. Whether Sanofi's challenge to HHS's Advisory Opinion regarding contract pharmacies presents a live controversy—when HHS withdrew that Opinion, and two courts vacated it, but HHS threatens to

enforce the same legal interpretation against Sanofi—and, if so, whether the Opinion violates the APA.

4. Whether HHS violated the APA by promulgating the ADR rule on the basis of a notice of proposed rulemaking that was withdrawn, with the agency further announcing that no rule was forthcoming.

STATEMENT OF RELATED CASES AND PROCEEDINGS

In addition to the related actions identified in Novo Nordisk’s brief filed in Nos. 21-3168 and 21-3380, which are consolidated with this appeal, Sanofi identifies *National Association of Community Health Centers v. Sanofi-Aventis U.S., LLC*, No. 210112-2 (HHS ADR Board).*

STATEMENT OF THE CASE

A. The 340B Program

This case concerns the government’s authority to take enforcement action against participants in the 340B Program, which is administered by HHS and its agency the Health Resources and Services Administration (“HRSA,” and together, “HHS”). Established in 1992, the 340B Program requires drug manufacturers like Sanofi to offer drugs at

* Sanofi incorporates Novo Nordisk’s brief filed in Nos. 21-3168 and 21-3380.

steeply discounted prices to specific categories of health care providers—termed “covered entities”—as a condition of participating in Medicaid and Medicare Part B. 42 U.S.C. § 256b. The statute enumerates 15 such categories, which include black lung clinics, hemophilia diagnostic treatment centers, and other non-profit or governmental entities. *See id.* § 256b(a)(1), (4)(A)-(O). In recent years, covered entities have purchased more than \$38 billion in 340B-priced drugs. JA17-18 (Op.7-8). But the 340B Program was just a small fraction of this size as recently as 2014. *See id.*

HHS does not have the authority to expand the list of covered entities; only Congress may do that, by amending the statute. JA14 (Op.4). Section 340B gives HHS rulemaking authority only in three “limited contexts”—a dispute resolution process, pricing, and civil monetary penalties. JA86 (Op.76); *see Pharm. Rsch. & Mfrs. of Am. v. HHS*, 43 F. Supp. 3d 28, 41-45 (D.D.C. 2014).

Section 340B(a)(1) requires HHS to ensure, through contracts that “simply incorporate statutory obligations,” *Astra USA, Inc. v. Santa Clara Cnty.*, 563 U.S. 110, 118 (2011), that “the amount required to be paid ... to the manufacturer for covered outpatient drugs ... purchased

by a covered entity” does not exceed a ceiling price determined through a prescribed formula. 42 U.S.C. § 256b(a)(1). The ceiling price for Sanofi’s drugs is typically “much lower” than the market price—approximately 20–50% lower according to HHS, and sometimes “as little as one penny per pill.” JA15 (Op.5); *see* JA579 (GAO, HHS Uses Multiple Mechanisms to Help Ensure Compliance with 340B Requirements, GAO-21-107, at 1 (Dec. 2020), <https://tinyurl.com/5ee9pm8n>).

In 2010, Congress amended Section 340B(a)(1) to further direct “that the manufacturer *offer* each covered entity covered [outpatient] drugs for purchase at or below” the ceiling price. Pub. L. No. 111-148, § 7102(b), 124 Stat. 119, 827 (2010), *codified at* 42 U.S.C. § 256b(a)(1) (emphasis added). This provision—commonly known as the “must offer” or “shall offer” provision—does not specify any terms of the mandatory offer except for the price. Nor does the statute restrict what covered entities may charge their patients for these discounted drugs or limit their ability to seek standard reimbursement from third-party payors (*e.g.*, health insurers) for filled prescriptions.

Reflecting that its steep discounts could be easily exploited, Section 340B explicitly aims to combat waste and abuse in the 340B Program.

For example, the statute prohibits “duplicate discounts or rebates,” which occur when the same prescription receives both a 340B discount and a Medicaid rebate (both of which are funded by the manufacturer). 42 U.S.C. § 256b(a)(5)(A). This is a common risk, because covered entities’ patients are often insured by Medicaid. JA568 (CMS, Best Practices for Avoiding 340B Duplicate Discounts in Medicaid 1 (Jan. 8, 2020) (“Best Practices”), <https://tinyurl.com/59ufxx49>). Section 340B also prohibits “diversion,” which occurs when covered entities resell or transfer discounted drugs to persons other than their patients. 42 U.S.C. § 256b(d)(2)(A). Manufacturers can audit a covered entity in certain circumstances if they suspect duplicate discounting or diversion. *See id.* § 256b(a)(5)(C).

Section 340B creates no private rights of action. *See Astra*, 563 U.S. at 113-14. However, Congress required HHS to establish an administrative dispute resolution (“ADR”) process for resolving claims by program participants by September 20, 2010. *See* 42 U.S.C. § 256b(d)(3). As discussed below, HHS missed this deadline by more than a decade.

B. HHS’s Longstanding Interpretation of Section 340B

For decades, HHS has recognized that Section 340B has “many gaps” and—importantly for this case—“is silent as to permissible drug distribution systems.” JA171-72, 177 (61 Fed. Reg. 43,549, 43,549-50, 43,555 (Aug. 23, 1996) (VLTR.88-89, 94)). The agency has also acknowledged that its “enforcement authority” under Section 340B is “quite limited” and, moreover, that it cannot issue any “binding, enforceable document[s]” that “dictate specific 340B Program requirements.” JA523 (GAO, Federal Oversight of Compliance at 340B Contract Pharmacies Needs Improvement, GAO-18-480, at 57 (June 2018), <https://tinyurl.com/yckwyecd>). HHS has long complained about this to Congress.

As recently as 2017 and 2018, the longtime Director of the HRSA Office of Pharmacy Affairs, which leads the 340B Program, testified that Section 340B is “silent” about many issues in the 340B Program, including “how these covered entities dispense and get these drugs to their patients.” JA353-54, 357, 359, 375, 377 (Examining HRSA’s Oversight of the 340B Drug Pricing Program: Hearing Before the Subcomm. on Oversight and Investigations of the H. Comm. on Energy

and Commerce, 115th Cong. (2017) (“Director 2017 Testimony”), <https://tinyurl.com/e9ccpdrv>); *see* JA534 (Statement of Krista M. Pedley, at 4 (2018) (“Director 2018 Testimony”), <https://tinyurl.com/2p92njh7>) (Section 340B “does not specify how a covered entity may provide or dispense such drugs to its patients”).

Director Pedley has also emphasized to Congress the need for “comprehensive regulatory authority” under Section 340B to clarify “the requirements of the program.” JA366, 379 (Director 2017 Testimony). For the last four years, HHS has requested that Congress broaden its regulatory authority under Section 340B. *See* JA736, 755 (HHS, FY2022 Budget at 13, 32, <https://tinyurl.com/mr47xfcj>); JA532 (Director 2018 Testimony at 2). Just last year, the HHS Secretary testified that the agency needs “more authority to actually give clear guidance on what can be done and can’t be done on 340B.” JA695 (Hearing on Fiscal Year 2022 Budget Request for HHS Before the Subcomm. on Lab., Health, and Human Servs., Educ., and Related Agencies of the S. Appropriations Comm., 117th Cong. (June 9, 2021) (“Secretary 2021 Testimony”)). But Congress has declined to act.

C. The Explosion of Contract Pharmacy Arrangements— and Abuses—in the 340B Program

Congress did not include contract pharmacies—for-profit third-party pharmacies that fill prescriptions written by other healthcare providers—in the statutory list of covered entities entitled to 340B discounts. Nor did Congress define any other role for contract pharmacies in Section 340B, despite explicitly addressing the roles of other third parties that can work with covered entities. *See* 42 U.S.C. § 256b(d)(1)(B)(v), (d)(2)(B)(iv), (d)(3)(B)(b)(i). Nonetheless, HHS has advised via nonbinding guidance that covered entities may sometimes use contract pharmacies.

In 1996, recognizing that Section 340B is “silent” as to contract pharmacies, HHS allowed any covered entity without its own in-house pharmacy to contract with one third party to provide pharmacy services for 340B-priced drugs. *See* JA171-72, 177 (61 Fed. Reg. at 43,549-50, 43,555 (VLTR.88-89, 94)). Then, in 2010, the agency advised in new guidance that *all* covered entities (even those with in-house pharmacies) could contract with an *unlimited* number of outside pharmacies. *See* JA180 (75 Fed. Reg. 10,272, 10,273 (Mar. 5, 2010) (VLTR.101)). Both the 1996 guidance and the 2010 guidance gave the agency’s position on what

covered entities were *permitted* to do, not what manufacturers were *required* to do.

Indeed, neither guidance document purported to be binding or to impose legal obligations on manufacturers, *see id.*, and HHS officials have acknowledged that the guidance “is not legally enforceable,” JA800 (Tom Mirga, HRSA Says Its 340B Contract Pharmacy Guidance Is Not Legally Enforceable, 340B Report (July 9, 2020)). As HHS recently told a covered-entity organization, “the agency strongly encourages all manufacturers to sell 340B priced drugs to covered entities through contract pharmacy arrangements, [but] HRSA’s current authority ... is limited because Congress has not granted it comprehensive regulatory authority to develop enforceable policy that ensures clarity in program requirements.” *Am. Hosp. Ass’n v. HHS*, No. 20-cv-8806, 2021 WL 616323, at *3 (N.D. Cal. Feb. 17, 2021).

Following the 2010 guidance, covered entities’ use of contract pharmacies exploded. The number of for-profit contract pharmacies participating in the 340B Program increased more than twenty-fold, from 1,300 in 2010 to 28,000 in 2020, with nearly a third of those pharmacies getting involved after 2017. JA20 (Op.10); JA803-05 (Adam Fein,

Walgreens and CVS Top the 28,000 Pharmacies Profiting from the 340B Program. Will the Unregulated Party End?, Drug Channels (July 14, 2020), <https://tinyurl.com/6umbwxkx>). By 2020, there were more than 100,000 arrangements between covered entities and contract pharmacies, with some covered entities contracting with pharmacies thousands of miles away. JA833-84 (PhRMA, Petition for Rulemaking (Nov. 24, 2020) (“Petition”) (ADVOP.1383-84)); JA488-89 (GAO-18-480 at 22-23). 340B-priced sales saw a corresponding spike, rising from approximately \$9 billion in 2014 to more than \$38 billion in 2020. *See* JA17-18 (Op.7-8). And the “dramatic[]” expansion of contract-pharmacy arrangements has been accompanied by significant problems. *See* JA107 (Op.97).

For one thing, contract pharmacies regularly “use the 340B Program for profit” by keeping portions of the discounts that Congress intended for covered entities. JA108 & nn.61-62 (Op.98 & nn.61-62); *see* JA488-89 (GAO-18-480 at 22-23). Contract pharmacies seek standard payment from insurance or the patient for 340B-priced drugs, yielding a large profit margin over the 340B price, some of which may be shared with the covered entity, but much of which the pharmacy often pockets.

See JA108 & n.61 (Op.98 & n.61); JA496 (GAO-18-480 at 30); JA835-37 (Petition (ADVOP.1385-87)); JA825 (PhRMA, New Analysis Shows Contract Pharmacies Financially Gain From 340B Program With No Clear Benefit to Patients (Oct. 8, 2020), <https://tinyurl.com/bddaupw5>).

Also, “contract pharmacy arrangements increase the rate of fraud in the 340B Program.” JA106 & n.55 (Op.96 & n.55). In particular, as HHS has acknowledged, the use of contract pharmacies “creates more opportunities for drug diversion compared to in-house pharmacies.” JA288 (GAO, Manufacturer Discounts in the 340B Program Offer Benefits, But Federal Oversight Needs Improvement, GAO-11-836, at 28 (Sept. 2011), <https://tinyurl.com/4ke28sr3>); see JA106 n.55 (Op.96 n.55). Under the prevailing “replenishment” model, contract pharmacies determine a patient’s 340B status only *after* a drug is dispensed—and initially treat covered entities’ patients like the general public, using the same supply of full-price drugs. Later, contract pharmacies “replenish [those drugs] with 340B drugs [at 340B prices].” JA314-15 (HRSA, 340B Drug Pricing Program Release No. 2013-1, at 2-3 (Feb. 7, 2013), <https://tinyurl.com/yz3dp9bh>); see JA108 & n.62 (Op.98 & n.62). In part because of this commingling of 340B and non-340B patients, the

expansion of contract-pharmacy arrangements also has led to widespread duplicate discounting, through prescriptions that receive both a 340B discount and a Medicaid rebate. *See* JA106 n.55 (Op.96 n.55); JA611-48 (HRSA, Program Integrity: FY19 Audit Results, <https://tinyurl.com/yc2xhjake>); JA808-10 (Adam Fein, The Federal Program That Keeps Insulin Prices High, WSJ (Sept. 10, 2020)).

HHS itself has recognized that contract-pharmacy arrangements “create complications in preventing duplicate discounts.” JA316-17 (HHS OIG, Contract Pharmacy Arrangements in the 340B Program, OEI-15-13-00431, at 1-2 (Feb. 4, 2014) (ADVOP.1403-04)); *see* JA106 n.55 (Op.96 n.55). These problems stem in part from information gaps—as Medicaid payments are tied to the pharmacy that *fills* the prescription, but 340B discounts are linked to the underlying covered entity that *prescribes* the drug, and neither HHS nor manufacturers have complete insight into which covered entities use which contract pharmacies. Because of this, as HHS has stated, “duplicate discounts can often best be identified from a review of claims level data by the manufacturers,” which can help “facilitate compliance,” reduce disputes, and “ensure there are no duplicate discounts.” JA573 (Best Practices at 6).

Although the problems at contract pharmacies have been severe, according to a 2014 HRSA report, the “overwhelming majority (82 percent) of covered entities do not contract with pharmacies.” JA334 (HRSA, Contract Pharmacy Oversight (Feb. 6, 2014) (“HRSA Oversight”), <https://tinyurl.com/323ynmx7>). Moreover, for the limited covered entities using contract pharmacies, “75 percent have fewer than 5 contract pharmacy arrangements,” *id.*—and some “may not actually use the [contract] pharmacy to dispense 340B drugs,” and instead rely on their own in-house pharmacies instead of “pay[ing] [others] to dispense drugs on their behalf.” JA585 (GAO-21-107 at 7); JA484 (GAO-18-480 at 18).

The explosive growth of contract pharmacies in recent years, and the corresponding problem of duplicate discounting, is thus attributable to the small fraction of covered entities that make extraordinary use of contract pharmacies. *See* JA580 (GAO-21-107 at 2). Indeed, the government has identified a few types of covered entities as being the heaviest users of contract pharmacies, “with disproportionate share hospitals having the most on average (25 contract pharmacies),” while other types of covered entities barely use contract pharmacies at all.

JA482-84 (GAO-18-480 at 16-18). The District Court similarly found that only “approximately one-third of all covered entities currently use contract pharmacy arrangements, ranging from 1 to 439 per covered entity, with an average of 12.” JA20; *see also* JA534 (Director 2018 Testimony at 4) (“The majority (73 percent) of covered entities do not contract with pharmacies.”).

D. Sanofi’s 340B Integrity Initiative

In recent years, Sanofi has discovered significant duplicate discounting for its own drugs. In response, Sanofi announced an integrity initiative in July 2020 that aims to prevent duplicate discounts and other problems in the 340B Program. Other manufacturers have also taken actions in response to the contract-pharmacy problems, but those actions have differed from Sanofi’s integrity initiative.

Under the integrity initiative, which took effect on October 1, 2020, Sanofi continues to offer discounted pricing to all covered entities. Sanofi merely requests that, subject to limited exceptions, covered entities submit minimal claims data in order to have 340B-priced drugs dispensed to their patients by contract pharmacies. *See* JA21 (Op.11); JA904-05, 910-11, 912-14 (Sanofi Program Updates in July 2020

(D.Ct.ECF.68-3), August 2020, (D.Ct.ECF.68-5), and September 2020 (D.Ct.ECF.68-6)). In addition, as of early 2021, Sanofi allows any covered entity without an in-house pharmacy to designate a contract pharmacy at which its patients can receive 340B-priced drugs—regardless of whether the covered entity provides any claims data. *See* JA21 (Op.11); JA921 (Sanofi Program Update (Feb. 1. 2021) (D.Ct.ECF.68-10)).

Sanofi's integrity initiative narrowly focuses on the categories of covered entities (*e.g.*, certain hospitals) that are the heaviest users of contract pharmacies and thus connected to the recent spike in duplicate discounting. Sanofi's program exempts the many categories of covered entities that do *not* make extensive use of contract pharmacies, such as children's hospitals, Ryan White HIV/AIDS clinics, and family planning clinics. *Id.*; JA482-84 (GAO-18-480 at 16-18).

Overall, then, for those covered entities that fall under the integrity initiative, Sanofi offers 340B-priced drugs in three ways: (i) through the covered entity's own in-house pharmacy; (ii) through a single, designated contract pharmacy, if the covered entity has no in-house pharmacy; and (iii) through multiple contract pharmacies, if the covered entity submits the requested claims data. JA21 (Op.11).

Providing this data imposes little (if any) burden on covered entities. The initial setup requires only 15 minutes, and biweekly submissions take approximately 5 minutes. JA994-95 (Declaration of Scott Bray (“Bray Declaration”) (D.Ct.ECF.94-2 at 10-11)); JA125 (Op.115). Further, the data is anonymized, and an independent third-party expert has certified the process as HIPAA-compliant. JA996-97 (Bray Declaration (D.Ct.ECF.94-2 at 12-13)). And the data requested by Sanofi is just a subset of what covered entities already submit to third-party payors for reimbursement. JA993-94 (Bray Declaration (D.Ct.ECF.94-2 at 9-10)).

In other words, Sanofi is not asking these covered entities to do anything more than they already do to get reimbursed—indeed it is less. By comparing the requested claims data to Medicaid payor data, Sanofi can identify impermissible duplicate discounts that would otherwise go undetected—as HHS itself has previously recognized. *See* JA573 (Best Practices at 6).

To date, hundreds of covered entities have participated in Sanofi’s integrity initiative, by either providing claims data or registering a single contract pharmacy. But other covered entities have refused to

participate—and have instead clamored for HHS to shut down Sanofi’s integrity initiative as well as other manufacturers’ different contract-pharmacy policies. *See, e.g.*, JA1084, 1183. These complaints culminated in several lawsuits, filed in late 2020, seeking to compel HHS both to enforce Section 340B against Sanofi and other manufacturers, and to create the statutorily required ADR process—which at that point was a decade late.

E. The Challenged HHS Actions

In response to these suits, HHS promptly issued the ADR rule, the Advisory Opinion, and the Violation Letter, all of which are at issue here.

1. Administrative Dispute Resolution Rule

On December 14, 2020, HHS promulgated the long-overdue ADR rule, establishing an administrative process for resolving, among other things, covered entities’ claims that they have been overcharged for drugs. JA196-210 (85 Fed. Reg. 80,632 (Dec. 14, 2020) (ADR.12-26) (codified at 42 C.F.R. pt. 10)) (the “ADR rule”). Although Congress required HHS to establish an ADR process by 2010, *see supra* at 9, HHS took until 2016 to issue a notice of proposed rulemaking (“NPRM”) for a potential ADR rule. *See* JA187-94 (81 Fed. Reg. 53,381 (Aug. 12, 2016)

(ADR.4-11)). But after that proposed rule drew comments, HHS withdrew the NPRM without explanation on August 1, 2017. *See* JA195 (OIRA, RIN 0906-AA90 (2017), <https://tinyurl.com/5y66nkjp> (“Unified Agenda”)).

In the years that followed, HHS took no public action regarding an ADR process. And in March 2020, an HHS official explained that the agency “d[id] not plan to move forward on issuing a regulation,” because “many of the issues that would arise for dispute are only outlined in guidance” that was not itself enforceable. *Eli Lilly & Co. v. Cochran*, 526 F. Supp. 3d 393, 402, 406 (S.D. Ind. 2021) (“*Lilly I*”) (quoting JA788 (Tom Mirga, HRSA: 340B Dispute Resolution Will Stay on Hold Until We Get Broader Regulatory Authority, 340B Report (Mar. 12, 2020))). “Without comprehensive regulatory authority,” the official continued, HHS lacks “appropriate enforcement capability” and “is unable to develop enforceable policy that ensures program requirements across all the interdependent aspects of the Program are met.” JA788 (Mirga, *supra*).

When HHS nonetheless promulgated the ADR rule in December 2020, it surprised Sanofi and other manufacturers, because the agency had not issued a new NPRM or otherwise solicited new comments.

Instead, the agency chose to rely on the withdrawn 2016 NPRM and the comments received years earlier. JA197 (85 Fed. Reg. at 80,633 (ADR.13)). But much had changed in the interim, including the explosion in the use of contract pharmacies. JA17-18 (Op.7-8); *see supra* at 13-17.

In March 2021, a federal court preliminarily enjoined the ADR rule for violating the APA’s notice-and-comment requirement. *See Lilly I*, 526 F. Supp. 3d at 407-08. Although HHS continues to defend the ADR rule in litigation, it announced in November 2021 that it intends to replace the rule to “correct procedural deficiencies.” JA237 (OIRA, RIN 0906-AB28 (2021), <https://tinyurl.com/2mcsaxur>). As of the filing of this brief, HHS has not yet disclosed its replacement ADR rule, and the December 2020 version of the rule remains effective. After that version took effect in January 2021, an association of 328 covered entities filed an ADR petition against Sanofi regarding the integrity initiative. JA1183. That petition remains pending.

2. Advisory Opinion

On December 30, 2020, about two weeks before the ADR rule took effect, the HHS General Counsel issued Advisory Opinion 20-06,

determining that manufacturers must provide 340B-priced drugs unconditionally to contract pharmacies. JA211-18.

The Advisory Opinion departed sharply from the agency’s longstanding view that Section 340B is silent regarding contract pharmacies. *See supra* at 10-11. Whereas the agency’s earlier non-binding guidance found, at most, that Section 340B’s silence on contract pharmacies *permits* covered entities to use contract pharmacies, the Advisory Opinion concluded that Section 340B unambiguously *requires* manufacturers to provide discounted drugs anywhere covered entities wish—whether that be to contract pharmacies, “low-earth orbit,” or the “lunar surface”—so long as the recipient is “acting as [an] agent[] of a covered entity.” JA211-13. The Opinion also determined that Section 340B prohibits manufacturers from placing conditions on the provision of 340B-priced drugs to contract pharmacies based on concerns about duplicate discounting and diversion. JA211, 215.

Shortly thereafter, a federal court held that the Advisory Opinion is “legally flawed” because it “wrongly determines” that Section 340B unambiguously requires manufacturers to provide discounted drugs to contract pharmacies. *AstraZeneca Pharms. LP v. Becerra*, 543 F. Supp.

3d 47, 58-59, 61-62 (D. Del. 2021) (Stark, J.) (“*AstraZeneca I*”). On the contrary, the court explained, Section 340B is “simply silent” on the “permissible role (if any) of contract pharmacies” in the 340B Program. *Id.* at 51, 59; *see also Eli Lilly & Co. v. HHS*, No. 21-cv-0081, 2021 WL 5039566, at *14, *25 (S.D. Ind. Oct. 29, 2021) (“*Lilly II*”).

Within days of *AstraZeneca I*, HHS withdrew the Advisory Opinion. JA231; *see* JA24 (Op.14). But the *AstraZeneca I* court later vacated the Advisory Opinion, finding that HHS’s withdrawal did not moot the case because it was not “absolutely clear” that HHS would not resume the challenged conduct. ECF No. 83, at 2-3, *AstraZeneca Pharms. LP*, No. 21-cv-0027 (D. Del. June 30, 2021) (JA233-34); *see also Lilly II*, 2021 WL 5039566, at *12, *25 (same).

3. Violation Letter

On May 17, 2021, before the Advisory Opinion had been vacated or withdrawn, HHS sent the Violation Letter to Sanofi and similar letters to other manufacturers. JA219-20; *see* JA221-30. The Violation Letter determined that Sanofi’s integrity initiative is “in direct violation of the 340B statute” because—as the Advisory Opinion stated—the statute “requires” manufacturers to provide discounted drugs to contract

pharmacies and prohibits manufacturers from imposing conditions on 340B offers. JA219. Discarding one aspect of the Advisory Opinion, however, the Violation Letter determined that manufacturers must provide discounted drugs to *all* contract pharmacies that have arrangements with covered entities, not just those acting as covered entities' agents. *See* JA219-20. The Violation Letter also stated that Sanofi's program "ha[s] resulted in overcharges," ordered Sanofi to refund or credit these overcharges, and threatened Sanofi with additional penalties. *Id.* HHS subsequently referred Sanofi to HHS's Inspector General for potential civil monetary penalties. JA235.

Notably, the Violation Letter—unlike the previous HHS guidance on contract pharmacies—did not acknowledge that Section 340B is silent about contract pharmacies. Instead, the Violation Letter indicated that Section 340B unambiguously prohibited Sanofi's integrity initiative, and that HHS had always understood the statute to require manufacturers to provide discounted drugs to an unlimited number of contract pharmacies. JA219-20. Like the Advisory Opinion, the Violation Letter took this position without addressing HHS's prior, inconsistent guidance.

F. Procedural History

Sanofi filed this lawsuit in 2021 challenging all three final agency actions under the APA. The District Court largely upheld these actions in an opinion that also resolved a similar lawsuit filed by the manufacturer Novo Nordisk, which has a different contract-pharmacy policy, JA21 (Op.11).

First, the District Court rejected Sanofi’s challenges to the ADR rule. As relevant here—and in direct conflict with *Lilly I*—the court held that HHS did not violate the APA’s notice-and-comment requirement when promulgating the ADR rule, because the agency did not actually withdraw the rule’s 2016 NPRM “in the sense of the APA.” JA40, 45. As the court saw it, even though HHS had explained that an ADR rule was not forthcoming, Section 340B still “mandated” that the agency issue an ADR regulation “at some point, sooner or later,” and thus gave manufacturers fair notice. JA42, 44.

Second, in a footnote, the District Court denied as moot Sanofi’s challenge to the Advisory Opinion. JA31 n.31; *see* JA9 (Order). With little explanation, the court observed that HHS had withdrawn the Advisory Opinion, that *AstraZeneca I* and *Lilly II* both vacated the

Opinion, and that the agency might “substantial[ly] revis[e]” its position going forward. JA31 n.31. The District Court did not address the reasoning of *AstraZeneca I* and *Lilly II*, which both held that similar challenges to the Advisory Opinion were not moot. *Id.*; *see supra* at 24-25.

Third, the District Court largely upheld the Violation Letter’s determination that Section 340B requires manufacturers to unconditionally provide discounted drugs to contract pharmacies and thus prohibits Sanofi’s integrity initiative. But the court first held that HHS’s interpretation “is not entitled to any agency deference.” JA90. Deference under *Chevron, U.S.A., Inc. v. NRDC, Inc.*, 467 U.S. 837 (1984), was unavailable because HHS lacks general rulemaking authority under Section 340B. JA85-86. And deference under *Skidmore v. Swift & Co.*, 323 U.S. 134 (1944), was unwarranted because HHS wrongly treated Section 340B as unambiguous. JA90.

The District Court then found that Section 340B is “silent” regarding “what role (if any) contract pharmacies play” in the 340B Program and, further, does not “expressly prohibit[]” Sanofi’s initiative. JA88, 104. Nevertheless, relying on legislative history and statutory purpose, the court held that “HHS has the statutory authority to require

manufacturers to ship 340B drugs to at least one contract pharmacy site each.” JA91-94, 101. In addition, the court held that the “best reading” of Section 340B “forecloses” Sanofi’s integrity initiative. JA91, 104; *see* JA9 (Order at 2). In the District Court’s view, these issues hinged on whether Section 340B grants manufacturers the “authority” or “power” to place conditions on their offers—not whether Section 340B authorizes HHS to prohibit such conditions. JA103-04.

Although the District Court largely upheld the Violation Letter, the court declined to resolve whether a covered entity could force a manufacturer to provide 340B-priced drugs to multiple contract pharmacies and, instead, vacated the Letter’s determination that Sanofi owed credits, refunds, or penalties “to the extent that such determinations may depend on the number of permissible contract pharmacy arrangements under the 340B statute.” JA105-06, 116. Recognizing that large numbers of contract-pharmacy arrangements threaten to render the 340B Program “unworkable,” the District Court found that HHS had not adequately addressed “how many contract pharmacies the 340B statute permits.” JA105-06. The court vacated the

Violation Letter in part and remanded for HHS to further consider that question. JA10 (Order at 3).

Notably, the District Court’s decision departs from other decisions that vacated materially identical violation letters HHS sent to other manufacturers. In *Lilly II*, despite agreeing with HHS’s interpretation of Section 340B, the court found that HHS impermissibly failed to explain its “dramatic[]” departure from the agency’s past guidance. 2021 WL 5039566, at *22-23, *25. In *AstraZeneca II*, the court held that the agency’s violation letter suffered from the same “legally flawed” interpretation of Section 340B as the Advisory Opinion and rested on the same “faulty assumption that HRSA’s position has not shifted over time.” ECF 112, at 8, 13, *AstraZeneca Pharms. LP*, No. 21-cv-0027 (D. Del. Feb. 16, 2022) (“*AstraZeneca II*”) (capitalization altered). And in *Novartis Pharmaceuticals Corp. v Espinosa*, the court held that HHS “rest[ed] upon an erroneous reading of Section 340B,” because “[t]he statute’s plain language, purpose, and structure do not *prohibit* drug manufacturers from attaching any conditions to the sales of covered drugs through contract pharmacies.” No. 21-cv-1479, 2021 WL 5161783, at *9 (D.D.C. Nov. 5, 2021). Echoing the District Court here, the *Novartis*

court explained that Section 340B is “silent” as to “what distribution requests manufacturers must accept”—but, unlike the court here, the *Novartis* court then held that the statute’s silence required vacatur. *Id.* at *6, *9. *Lilly II* and *Novartis* have been appealed to the Seventh and D.C. Circuits, respectively.

SUMMARY OF THE ARGUMENT

1.a. HHS exceeded its authority by requiring Sanofi to provide discounted drugs to contract pharmacies without any conditions. All agree—the government, the District Court, and every other court to address the issue—that Section 340B is silent as to contract pharmacies. This silence alone demonstrates that the statute does not require Sanofi to provide discounted drugs to any contract pharmacies, nor does it authorize HHS to adopt such a rule. The text, context, structure, and purpose of Section 340B instead confirm that Sanofi is required only to “offer” discounted drugs at a specified price to the covered entities listed in the statute—which Sanofi indisputably does. As a result, both the Violation Letter and the Advisory Opinion should be vacated, and the District Court’s judgment should be reversed.

b. Even if Section 340B required Sanofi to provide 340B-priced drugs to contract pharmacies, that would not resolve the legality of Sanofi's integrity initiative. Nothing in the statute prohibits Sanofi from including conditions on its offer to provide these drugs to contract pharmacies. Sanofi must, of course, make a bona fide offer, and cannot adopt conditions that effectively nullify the offer that Section 340B requires. But under its unique integrity initiative, Sanofi indisputably satisfies this obligation by offering to provide 340B-priced drugs to covered entities in multiple ways—even to an unlimited number of contract pharmacies, if the covered entity submits minimal claims data that can be used to identify duplicate discounts prohibited by Section 340B. Sanofi's integrity initiative thus serves the statute's purposes of making 340B-priced drugs available to covered entities while also identifying unlawful duplicate discounting. By nonetheless penalizing Sanofi, HHS exceeded its authority and acted arbitrarily and capriciously.

2. This Court should also vacate the ADR rule for violating the APA's notice-and-comment requirement. HHS promulgated the ADR rule in 2020 on the basis of an NPRM that was withdrawn in 2017 and,

moreover, after announcing in 2020 that no ADR rule would be issued. This denied the fair notice that the APA guarantees.

STANDARD OF REVIEW

This Court reviews the District Court's decision *de novo*, while reviewing the underlying agency actions under the APA. *See Eid v. Thompson*, 740 F.3d 118, 122 (3d Cir. 2014); 5 U.S.C. § 706(2).

ARGUMENT

I. HHS Exceeded Its Authority, and Acted Arbitrarily and Capriciously, by Requiring Sanofi to Unconditionally Provide Discounted Drugs to Contract Pharmacies.

Through the Violation Letter, HHS claimed statutory authority to penalize Sanofi for its integrity initiative. JA219-20. But, as HHS has previously recognized, Section 340B is silent as to contract pharmacies—which demonstrates that Sanofi is neither (1) required to provide discounted drugs to contract pharmacies, nor (2) prohibited from placing conditions on its offer to provide these drugs to contract pharmacies. HHS thus exceeded its authority and, regardless, acted arbitrarily and capriciously by issuing the Violation Letter.

A. HHS Must Have Statutory Authority to Enforce Section 340B Against Sanofi.

A bedrock precept of administrative law is that a federal agency “literally has no power to act ... unless and until Congress confers power upon it.” *City of Philadelphia v. Att’y Gen.*, 916 F.3d 276, 284 (3d Cir. 2019). “Administrative agencies are creatures of statute,” and “[t]hey accordingly possess only the authority that Congress has provided.” *NFIB v. OSHA*, 142 S. Ct. 661, 665 (2022).

To issue a regulation or take enforcement action, an agency thus must have a “congressional delegation of administrative authority.” *N.Y. Stock Exch. LLC v. SEC*, 962 F.3d 541, 552-53, 554 (D.C. Cir. 2020). Courts cannot “presume a delegation of power.” *Ry. Lab. Execs.’ Ass’n v. Nat’l Mediation Bd.*, 29 F.3d 655, 671 (D.C. Cir. 1994) (en banc). “If no statute confers authority to a federal agency, it has none.” *Judge Rotenberg Educ. Ctr., Inc. v. FDA*, 3 F.4th 390, 399 (D.C. Cir. 2021). Any agency action taken without such authority “cannot stand.” *Atl. City Elec. Co. v. FERC*, 295 F.3d 1, 8 (D.C. Cir. 2002). And “when authorizing an agency to exercise powers of vast economic and political significance,” courts expect Congress not only to speak, but “to speak clearly.” *NFIB*, 142 S. Ct. at 665.

To determine “whether the agency has stayed within the bounds of its statutory authority,” *City of Arlington v. FCC*, 569 U.S. 290, 297, 301 (2013), courts must interpret the statute underlying the agency’s action using standard principles of statutory construction. *City of Philadelphia*, 916 F.3d at 284. And when a statute carries a plain, non-absurd meaning, “the sole function of the courts ... is to enforce it according to its terms.” *Riccio v. Sentry Credit, Inc.*, 954 F.3d 582, 588, 592 (3d Cir. 2020) (en banc).

To that end, when a statute *does not* address an issue—*i.e.*, when the statute is *silent* on a matter—courts must enforce that congressional choice. “It is a fundamental principle of statutory interpretation that absent provision[s] cannot be supplied by the courts,” because doing so “is not a construction of a statute, but, in effect, an enlargement of it by the court.” *Rotkiske v. Klemm*, 140 S. Ct. 355, 360-61 (2019). In other words, courts (like agencies) may not “add” to the words chosen by Congress, *United States v. Lovett*, 467 F.3d 374, 377 (3d Cir. 2006), or inject language that is “absent” from the statute, *Riccio*, 954 F.3d at 587-89. Nor may courts permit an agency to do this. *See SAS Inst., Inc. v. Iancu*, 138 S. Ct. 1348, 1355 (2018).

To be sure, courts may sometimes defer to an agency interpretation that fills a statutory “gap” created by “an ambiguity tied up with the provisions of the statute,” *Prestol Espinal v. Att’y Gen.*, 653 F.3d 213, 221 (3d Cir. 2011) (quoting *Lin-Zheng v. Att’y Gen.*, 557 F.3d 147, 156 (3d Cir. 2009) (en banc)), if the agency has “received congressional authority to” fill that gap, *City of Arlington*, 569 U.S. at 306. But *ambiguity* is not the same as *silence*: When a statute is “ *silen[t]* on a given issue,” the agency has no “gap-filling power.” *Prestol Espinal*, 653 F.3d at 221 (emphasis added) (quoting *Lin-Zheng*, 557 F.3d at 156); see *De Leon-Ochoa v. Att’y Gen.*, 622 F.3d 341, 355 (3d Cir. 2010) (same).

Christensen v. Harris County, 529 U.S. 576 (2000), illustrates the point. There, the Supreme Court held that a “silent” labor statute did not empower a federal agency to “prohibit” an employer’s policy because the statute “sa[id] nothing about” the issue in question. *Id.* at 585, 588. Nor did the employer need to prove that the statute “permit[ted]” its policy—which would get things “exactly backwards.” *Id.* at 588. This Court has held similarly. See, e.g., *Coffelt v. Fawkes*, 765 F.3d 197, 202-04 (3d Cir. 2014); *Lin-Zheng*, 557 F.3d at 156.

B. HHS Exceeded Its Authority Because Section 340B Does Not Require Sanofi to Provide Discounted Drugs to Contract Pharmacies.

These principles should have been dispositive in this case. Because every court to address the issue—and even the government—has agreed that Section 340B is silent as to contract pharmacies, the statute does not (and HHS thus cannot) require Sanofi to provide discounted drugs to any contract pharmacies.

1. Section 340B does not require Sanofi to provide discounted drugs to contract pharmacies, because the statute is silent as to contract pharmacies.

As the government admitted below, Section 340B “is *silent* as to the role that contract pharmacies may play in connection with covered entities’ purchases of 340B drugs.” D.Ct.ECF.93 at 22 (quoting *AstraZeneca I*, 543 F. Supp. 3d at 59) (emphasis added). Consistent with HHS’s longstanding view, *see supra* at 10-11, the District Court—like every other court to address the issue—recognized that Section 340B is “*silent*” on “what role (*if any*) contract pharmacies play in Congress’ discount drug scheme.” JA88 (emphasis added); *see also AstraZeneca I*, 543 F. Supp. 3d at 59; *Novartis*, 2021 WL 5161783, at *6, *8; *AstraZeneca II*, *supra*, at 11; *Lilly II*, 2021 WL 5039566, at *14.

Due to Section 340B's widely acknowledged "silence," JA103, 116 (Op.93, 106), HHS "literally has no power" to require manufacturers to provide discounted drugs to contract pharmacies. *City of Philadelphia*, 916 F.3d at 284. As discussed above, statutory *silence* does not impose a statutory *requirement*, much less authorize HHS to create such a requirement. *See, e.g., Riccio*, 954 F.3d at 587-88; *Lovett*, 467 F.3d at 377. Nor does HHS have the rulemaking authority necessary "to fill a gap in this statute." *Novartis*, 2021 WL 5161783, at *8; *see also* JA85-86 (Op.75-76). Even HHS has acknowledged that Section 340B's silence on many topics means that the agency "doesn't have authority" to impose extra-statutory requirements. JA353 (Director 2017 Testimony); *see* JA695 (Secretary 2021 Testimony); ECF No. 103, at 51, *AstraZeneca Pharms. LP*, No. 21-cv-0027 (D. Del. Oct. 22, 2021) (HHS concession that "HRSA can't add to the statutory obligation[s]" contained in Section 340B); *supra* at 10-11.

Indeed, Section 340B's text, context, structure, and purpose all confirm that "the statute does not compel any particular outcome with respect to covered entities' use of pharmacies." *Novartis*, 2021 WL 5161783, at *4 (quoting *AstraZeneca I*, 543 F. Supp. 3d at 59).

To begin, the text defines “covered entity” to “mean[]” a specific list of 15 types of covered entities. 42 U.S.C. § 256b(a)(4); *see supra* at 7. By using “means” rather than a more open-ended verb like “includes,” Congress “cabin[ed]” the covered-entity definition to the “specific list” and excluded contract pharmacies and all other entities. *Christopher v. SmithKline Beecham Corp.*, 567 U.S. 142, 162 (2012); *see also Robinson v. Napolitano*, 554 F.3d 358, 365 (3d Cir. 2009) (an “express[]” statutory “list” excludes any unlisted items); *Lin-Zheng*, 557 F.3d at 156 (similar). As *AstraZeneca I* put it, “[i]t is hard to believe that Congress enumerated 15 types of covered entities with a high degree of precision and intended to include contract pharmacies as a 16th option by implication.” 543 F. Supp. 3d at 60; *see also AstraZeneca II, supra*, at 11. The statute’s prohibition on “diversion” confirms that Congress intended the list to be exclusive. 42 U.S.C. § 256b(a)(5)(B), (d)(2)(A).

Statutory context and structure reinforce that Section 340B does not require Sanofi to provide 340B-priced drugs to contract pharmacies. “Congress knows how to write statutes that cover agents and contractors, but it did not do so in the 340B statute” with respect to contract pharmacies. *AstraZeneca I*, 543 F. Supp. 3d at 60; *AstraZeneca II, supra*,

at 11; *see* 42 U.S.C. § 256b(d)(1)(B)(v) (wholesalers), (d)(2)(B)(iv) (distributors), (d)(3)(B)(iii) (“third parties” with information relevant to overcharge claims), (d)(3)(B)(vi) (associations and organizations representing covered entities).

Moreover, in the same law that created Section 340B, Congress established requirements for discounted drugs purchased by federal agencies but “delivered through ... a commercial entity” (*i.e.*, a contract pharmacy)—yet included no similar provision in Section 340B. Veteran’s Health Care Act of 1992, Pub. L. No. 102-585, § 603(a)(1), 106 Stat. 4943, 4974, *codified at* 38 U.S.C. § 8126(h)(3)(A). By remaining silent about contract pharmacies in Section 340B, Congress thus made a deliberate choice that HHS must respect. *See Salinas v. U.S. R.R. Ret. Bd.*, 141 S. Ct. 691, 698 (2021) (“Where Congress includes particular language in one section of a statute but omits it in another section of the same Act, it is generally presumed that Congress acts intentionally and purposely in the disparate inclusion or exclusion.”); *see, e.g., Coffelt*, 765 F.3d at 203 (statutory silence is “intentional” when legislature elsewhere imposed the rule at issue); *City Select Auto Sales Inc. v. David Randall Assocs., Inc.*, 885 F.3d 154, 161 (3d Cir. 2018) (similar).

Reading this statutory silence to nevertheless compel the provision of drugs to contract pharmacies conflicts with the principle that Congress “does not alter the fundamental details of a regulatory scheme in vague terms or ancillary provisions—it does not, one might say, hide elephants in mouseholes.” *Whitman v. Am. Trucking Ass’ns*, 531 U.S. 457, 468 (2001). Had Congress wanted to mandate the provision of 340B-priced drugs to contract pharmacies, it would have done so “clearly”—not through silence. *NFIB*, 142 S. Ct. at 665.

This interpretation of Section 340B also advances the statute’s purpose of ensuring that covered entities “obtain lower prices on the drugs that they provide to their patients.” H.R. Rep. No. 102-384, pt. 2, at 7 (1992); *see also* S. Rep. No. 102-259, at 6 (1992) (JA243). Congress had good reason to remain silent as to contract pharmacies, because they siphon revenue away from covered entities with high fees. *See* JA490-93 (GAO-18-480 at 24-27). Congress had no intention of having steep 340B discounts function as a windfall for contract pharmacies—which HHS did not even deem to be permissible until four years after the 340B Program started. *See* JA172 (61 Fed. Reg. at 43,550 (VLTR.89)). Recognizing that contract pharmacy arrangements go beyond what Section 340B requires

would hold true to Congress’s original design for the 340B Program—to benefit covered entities, not for-profit third-party pharmacies.

All of these tools of statutory interpretation—text, structure, context, and purpose—thus confirm that Section 340B is silent about contract pharmacies. By nonetheless attempting to enforce an extra-statutory requirement regarding contract pharmacies that it “prefer[s],” HHS exceeded its authority. *SAS Inst.*, 138 S. Ct. at 1355. This requires the District Court to be reversed, and the Violation Letter to be vacated in full.

2. The District Court erred in finding that Section 340B authorizes the Violation Letter.

Despite recognizing that Section 340B is “silent” as to contract pharmacies, JA88, the District Court interpreted Section 340B as authorizing HHS to penalize Sanofi for not providing discounted drugs to contract pharmacies. This was erroneous in multiple ways.

(a) The District Court erroneously held that statutory silence authorizes HHS to penalize Sanofi.

Most fundamentally, the District Court misunderstood the consequence of Section 340B’s silence about contract pharmacies, *see*

supra Part I.A, by requiring *Sanofi* to show its statutory “authority” or “permi[ssion]” to adopt the integrity initiative. JA103-04.

This approach was “exactly backwards.” *Christensen*, 529 U.S. at 588. Only *HHS*—not *Sanofi*—needs statutory authority to act. *See id.* Private parties like *Sanofi* can do whatever they wish unless it conflicts with a lawful “prohibition.” *Id.*; *see City of Philadelphia*, 916 F.3d at 284. Thus, as the *Novartis* court explained, manufacturers’ policies are not “prohibit[ed]” merely because Section 340B does not grant “authority” for them. 2021 WL 5161783, at *7.

Attempting to support its conclusion, the District Court asserted that “HHS has the statutory authority to require manufacturers to ship 340B drugs” to contract pharmacies because “the 340B statute does not wholly foreclose contract pharmacy arrangements”—*i.e.*, because such arrangements are “permissible” under the statute. JA91, 101. But that does not follow. Section 340B’s silence does not *prohibit* contract-pharmacy arrangements—and manufacturers thus *may*, if they wish, provide discounted drugs to contract pharmacies. But that does not establish that manufacturers “*must*” provide these drugs to contract

pharmacies, nor does it empower HHS to impose such a requirement. *Novartis*, 2021 WL 5161783, at *6-7.

The District Court read this Court’s decision in *Sun Wen Chen v. Attorney General*, 491 F.3d 100 (3d Cir. 2007), to call for a different result, on the basis that “[s]ilence on a particular matter germane to the provisions of a statute suggests a gap of the sort that the administering agency may fill.” JA89 (quoting 491 F.3d at 107). But *Sun Wen Chen* was expressly “overrule[d]” by this Court, sitting *en banc*, in *Lin-Zheng*, which clarified that an agency does not have gap-filling power just because a statute is silent on “germane” matters; instead, there must be an actual ambiguity tied up with the provisions of the statute. *See* 557 F.3d at 156-57. Even if *Sun Wen Chen* were still good law, HHS has only limited rulemaking authority under Section 340B, and thus cannot fill any gap regarding contract pharmacies. *Supra* at 7, 10-11, 37-38. Nor did HHS even purport to fill a gap or identify any ambiguous statutory term—and the District Court never identified such a gap either. Instead, HHS asserted (incorrectly) that Section 340B *unambiguously* compels manufacturers to provide discounted drugs to contract pharmacies. JA89-90 (Op.79-80); *see* JA219 (Violation Letter (VLTR.9)).

(b) The District Court misapplied basic principles of statutory construction when interpreting Section 340B.

The District Court also ignored the principles of statutory interpretation discussed above—which demonstrate that HHS exceeded its authority—and instead relied on three atextual considerations that are not only disfavored but actually support Sanofi.

First, the District Court “start[ed]” its interpretation of Section 340B with legislative history. JA91. But statutory interpretation must always “begin[] with the text,” *Ross v. Blake*, 578 U.S. 632, 638 (2016), and courts should consider legislative history only “as a last resort,” if at all, *In re Trump Ent. Resorts*, 810 F.3d 161, 168 (3d Cir. 2016).

In any event, the legislative history cited by the District Court favors *Sanofi*. When crafting Section 340B in 1992, Congress considered requiring manufacturers to provide discounts for drugs “purchased and dispensed by, *or under a contract entered into for on-site pharmacy services with,*” a covered entity. S. Rep. No. 102-259, at 2 (JA239) (quoting S. 1729, 102d Cong. (1992)) (emphasis added). Had Congress enacted this language, Section 340B would have required providing discounted drugs to certain contract pharmacies—but Congress instead

omitted it, which confirms that the statute does *not* require providing discounted drugs to contract pharmacies. *See AstraZeneca I*, 543 F. Supp. 3d at 60; *AstraZeneca II*, *supra*, at 11-12 & n.9.

The District Court read this legislative history to instead show that Congress intended to eliminate any “limitation” on contract-pharmacy arrangements. JA91. But that ignores what Congress actually did: remove a *requirement* that manufacturers provide drugs to on-site contract pharmacies, not a *limitation* prohibiting off-site contract pharmacies. *AstraZeneca II*, *supra*, at 12 n.9. And even if Congress had struck such a limitation, that hardly “shows that the statute *requires* manufacturers to accept *all* outside pharmacy arrangements.” *Novartis*, 2021 WL 5161783, at *8 n.7 (emphasis added); *see also AstraZeneca I*, 543 F. Supp. 3d at 60-61. The only other piece of legislative history cited by the District Court was a 1992 report that said nothing about restrictions on manufacturers, and instead merely stated that the *government* could not limit discount-drug purchases by covered entities. JA92-93 (citing H.R. Rep. No. 102-384, pt. 2, at 16).

Second, the District Court turned to how it understood Section 340B’s “purpose” and “policy,” opining that contract-pharmacy

arrangements seem “necessary” because they help providers without in-house pharmacies “meaningfully participate” in the 340B Program. JA93-94. But the District Court admitted that “none” of Section 340B’s purposes “has anything to say about the precise question at issue—the use of contract pharmacies as a dispensing mechanism.” JA93 (alterations omitted). The District Court nonetheless adopted the “long[-]rejected ... notion that *whatever* furthers the statute’s primary objective must be the law.” *Cyan, Inc. v. Beaver Cnty. Emps. Ret. Fund*, 138 S. Ct. 1061, 1073 (2018). But no law pursues a single purpose to the exclusion of all others. Thus, “[r]egardless of the purported intent of the legislature,” a court is “not free to ignore the plain and unambiguous language of the statute.” *In re Pro. Ins. Mgmt.*, 130 F.3d 1122, 1127 (3d Cir. 1997); *see also, e.g., Henson v. Santander Consumer USA Inc.*, 137 S. Ct. 1718, 1725 (2017).

In any event, the District Court was wrong to conclude (without record support) that omitting contract pharmacies would render Section 340B a “dead letter in many of its applications.” JA94. The government’s own data shows that the “overwhelming majority” of covered entities do not even *use* contract pharmacies—and instead use their in-house

pharmacies to dispense 340B drugs to patients. *See supra* at 17-18. Even for the small minority of covered entities that currently use contract pharmacies, the District Court cited nothing in the record to support the conclusion that contract pharmacies are truly “necessary” or “perhaps even indispensable.” JA94. Instead, there is ample reason to doubt that conclusion, when most covered entities have decided—perhaps because of the high fees charged by contract pharmacies—to set up their own in-house pharmacies to dispense 340B drugs. *See* JA491-93 (GAO-18-480 at 25-27 (contract pharmacies generally charge covered entities \$6 to \$15, but up to \$1,750, per 340B prescription)). And while the District Court remarked that “covered entities without in-house pharmacies cannot easily set them up,” JA94 n.53, it cited no record support for this point, nor did HHS make such a finding in the Violation Letter.

To be sure, the statutory requirement to “offer” 340B-priced drugs does mean that manufacturers must offer *some* method of providing the drugs to a covered entity. 42 U.S.C. § 256b(a)(1). But the statute says nothing about *where* the drugs must be provided. Manufacturers comply with their statutory obligation by providing the drugs directly to covered entities, which accept the drugs through an in-house pharmacy in most

cases. *Cf.* 18 Williston on Contracts §§ 52:1, 52:6 (4th ed.). It would twist the statute’s text and purpose if Sanofi had to “offer” to provide 340B-priced drugs to contract pharmacies that are not eligible to “purchase” those drugs.

Third, the District Court invoked Section 340B’s “post-enactment history,” asserting that Congress “seemingly ratified” contract-pharmacy arrangements by amending the statute in 2010 without disturbing the agency’s 1996 non-binding guidance that such arrangements are “permitt[ed].” JA95. But post-enactment history is a “hazardous basis for inferring the intent of an earlier Congress”—especially when it depends on “[c]ongressional inaction,” which “is generally entitled to minimal weight in the interpretive process.” *In re Visteon Corp.*, 612 F.3d 210, 231 (3d Cir. 2010). If anything, by not granting HHS’s repeated requests for more authority under Section 340B, Congress ratified HHS’s longstanding view—stated as recently as 2020—that Section 340B is “silent” as to contract pharmacies and does not authorize the agency to regulate in this area. JA171 (61 Fed. Reg. at 43,549 (VLTR.88)); JA366, 377 (Director 2017 Testimony); *see also supra* at 10-11. Further, even if Congress had “ratified” the aspect of the 1996 guidance invoked by the

District Court, that could at most suggest that Section 340B “permit[s]” one contract pharmacy per covered entity without an in-house pharmacy (which Sanofi’s program allows)—*not* that providing the drugs to unlimited contract pharmacies is *required*. JA95 (Op.85).

C. Even If Sanofi Must Provide Discounted Drugs to Contract Pharmacies, Section 340B Does Not Prohibit Sanofi from Including Conditions with Its Offer.

Even if HHS correctly interpreted Section 340B as requiring Sanofi to provide discounted drugs to contract pharmacies, that would not determine the legality of Sanofi’s integrity initiative. Under its unique integrity initiative, Sanofi offers to provide 340B-priced drugs in three ways: (1) directly to the covered entity without any conditions if it has an in-house pharmacy; (2) to a single contract pharmacy if the covered entity lacks its own pharmacy; or (3) to an unlimited number of contract pharmacies, so long as the covered entity submits minimal claims data. *Supra* at 19. Nothing in Section 340B prohibits Sanofi from attaching these conditions to its “offer” of 340B-priced drugs, particularly when these conditions further the statute’s purposes, are not unduly burdensome, and provide multiple ways for covered entities to “purchase” 340B drugs at the “ceiling price.” 42 U.S.C. § 256b(a)(1). HHS thus

exceeded its statutory authority by determining that these conditions violate Section 340B.

1. Section 340B does not prohibit all conditions on the provision of discounted drugs.

Section 340B’s “silence” as to contract-pharmacy arrangements is strong—if not dispositive—evidence that the statute does not prohibit conditions on contract-pharmacy use. *Novartis*, 2021 WL 5161783, at *6. HHS nonetheless asserted that the statutory obligation to “offer” discounted drugs to covered entities implicitly requires Sanofi to provide those drugs to contract pharmacies without any “qualifi[cations].” JA219 (Violation Letter (VLTR.9)). But neither the “must offer” provision nor “any other language in Section 340B” requires that offers must be *unconditional*. *Novartis*, 2021 WL 5161783, at *6-7, *9. Sanofi’s “one core statutory obligation ... is to offer a price not to exceed the 340B ceiling price to covered entities,” JA534 (Director 2018 Testimony at 4), but the statute does not specify where the drugs must be delivered. And because an “offer” is merely “[t]he act or instance of presenting something for acceptance,” *Novartis*, 2021 WL 5161783, at *6 (quoting Black’s Law Dictionary (11th ed. 2019)), Section 340B “do[es] not prohibit ... manufacturers from imposing *any* conditions on their offers of 340B-

priced drugs.” *Id.* at *9. Instead, as the *Novartis* court held, manufacturers may permissibly attach conditions to their offers of 340B pricing—particularly if those conditions apply only to the provision of drugs to contract pharmacies. *Id.* at *6-7, *9.

Of course, Sanofi does not have carte blanche to impose conditions that might render the offer worthless. But the statutory requirement that Sanofi must “offer each covered entity covered outpatient drugs for purchase at or below the applicable ceiling price” simply means that its “offer” must be made in good faith. 42 U.S.C. § 256b(a)(1). In other words, the statute requires “meaningful, *bona fide* offers.” *Novartis*, 2021 WL 5161783, at *6; *see also* Scalia & Garner, *Reading Law* 35, 63 (2012) (noting “[a] textually permissible interpretation that furthers rather than obstructs the document’s purpose should be favored” provided it does not “expand [the text] beyond its permissible meaning”); *In re Pro. Ins. Mgmt.*, 130 F.3d at 1127 (“Although a statute should be interpreted in a fashion that does not defeat the congressional purpose ... a court may not rewrite an unambiguous law.”).

All this means is that Sanofi cannot nullify its offer by effectively refusing to provide the drugs. The statutory requirement to “offer” the

ceiling price does *not* allow the covered entity to demand that Sanofi provide its drugs to anyone and anywhere, including (in HHS’s words) the “lunar surface.” JA212-13 (Advisory Opinion (ADVOP.2-3)). In short, so long as 340B-priced drugs are meaningfully available to covered entities, a condition on the provision of such drugs is permissible—particularly if the condition is tethered to one of the statute’s purposes, such as preventing duplicate discounting, stopping diversion, or auditing covered entities. 42 U.S.C. § 256b(a)(5)(A)-(C).

Even HHS has recognized this. *See Novartis*, 2021 WL 5161783, at *7. For example, HHS has long advised that manufacturers may condition an offer of discounted drugs on a covered entity’s provision of “standard information.” JA170 (59 Fed. Reg. 25,110, 25,114 (May 13, 1994) (VLTR.85)). HHS has also opined that manufacturers may require that covered entities agree to “the manufacturer’s normal business policies” as part of a 340B offer. JA168-170 (59 Fed. Reg. at 25,112-14 (VLTR.83-85)). And HHS has approved of manufacturers limiting the quantity of drugs offered at the 340B price during shortages. JA311 (HRSA, 340B Drug Pricing Program Release No. 2011-1.1 (May 23, 2012) (VLTR.108)). Section 340B does not prohibit these—or any other—

conditions that are part of “*bona fide* offers” of 340B-priced drugs. *Novartis*, 2021 WL 5161783, at *6-7.

2. Sanofi imposes a permissible condition on the provision of discounted drugs to contract pharmacies.

Sanofi’s integrity initiative is another example of a permissible condition on the provision of discounted drugs. Requiring minimal, anonymized claims data for prescriptions filled at contract pharmacies is wholly consistent with Section 340B, particularly because that data can be used both to prevent duplicate discounting and to inform whether to audit a covered entity. Similar to a program considered in *Novartis* that required claims data for the use of one contract pharmacy, Sanofi “continue[s] to present [its] drugs to covered entities,” *id.* at *6, offering them discounted drugs in three ways. *See supra* at 19. Although Sanofi’s offers are “subject to more conditions than they previously were, they are still meaningful, *bona fide* offers.” *Novartis*, 2021 WL 5161783, at *6. And, for several reasons, the provision of minimal claims data in order to use unlimited contract pharmacies is hardly something that might make the offer meaningless or “hollow.” JA104 (Op.94).

First, Sanofi’s integrity initiative is *more generous* than HHS’s 1996 guidance, which permitted covered entities to use only *one* contract pharmacy if they lacked an in-house pharmacy. Sanofi not only does that but provides “far more opportunities to purchase drugs at 340B prices,” by also allowing covered entities to use unlimited contract pharmacies under certain conditions. *Novartis*, 2021 WL 5161783, at *6; *see AstraZeneca I*, 543 F. Supp. 3d at 55-56. When even HHS’s past guidance was less permissive, it is difficult to see how Sanofi’s integrity initiative could somehow violate the statute.

Second, providing the requested claims data imposes little (if any) logistical or financial burden on covered entities. JA994 (Bray Declaration (D.Ct.ECF 94-2 at 10)); *see supra* at 20. The District Court suggested otherwise—even though there was no dispute that covered entities already provide this information to insurance companies—on the basis of purported “practical realities” faced by “resource-strapped covered entities.” JA126. But this overstepped this District Court’s role, because the Violation Letter did not conclude that Sanofi’s program is burdensome (instead announcing that all conditions are illegal, regardless of burden). *DHS v. Regents of Univ. of Cal.*, 140 S. Ct. 1891,

1907 (2020). Nor is the District Court’s conclusion entitled to any “deference” on appeal. *Crooks v. Mabus*, 845 F.3d 412, 416 (D.C. Cir. 2016); *see Eid*, 740 F.3d at 122.

In any event, the District Court’s conclusion about burden was unfounded. The court cited merely a handful of complaints from covered entities that did not even *claim* to have tried participating in Sanofi’s integrity initiative. *See* JA126 (Op.116) (citing JA1090-91, 1093-94, 1165-66). This ignored the real-world experience of the many covered entities that actually *have* participated in Sanofi’s program. Nor did the District Court explain why Sanofi’s integrity initiative imposed a condition more burdensome than the conditions HHS has previously permitted—much less burdens so steep as to effectively nullify Sanofi’s offer. *See Novartis*, 2021 WL 5161783, at *8.

The District Court also held that it was “impermissible” for Sanofi to have “the sole authority to determine whether covered entities have complied [with the data request]—or to change the requirements of its policy.” JA125. But this again goes well beyond anything found in Section 340B or the Violation Letter. Nor is there any evidence of Sanofi abusing this so-called “sole authority.” Indeed, the only changes made by

Sanofi have made it *easier* for covered entities to use contract pharmacies—by allowing certain covered entities to designate a single contract pharmacy, and by exempting many categories of covered entities from the integrity initiative. *See supra* at 19.

Third, Sanofi’s program furthers the purposes of Section 340B. By collecting claims data for prescriptions filled at contract pharmacies, Sanofi can help address the fast-growing problem of duplicate discounting—which Section 340B expressly prohibits—without materially limiting the legitimate availability of 340B-priced drugs. *See* 42 U.S.C. § 256b(a)(5), (d)(2)(A), (d)(3)(A). Reflecting its narrow focus, Sanofi’s integrity initiative applies to only the few categories of covered entities that most heavily use contract-pharmacy arrangements—and thus have the most duplicate discounting. *See supra* at 16-19. With claims data and improved insight into duplicate discounting, Sanofi can also “better utilize the anti-fraud audit and ADR procedures ... in Section 340B.” *Novartis*, 2021 WL 5161783, at *8; *see also* JA573 (Best Practices at 6) (“duplicate discounts can often best be identified from a review of claims level data by the manufacturers”).

The District Court nonetheless opined that Sanofi’s integrity initiative “frustrate[s]” Section 340B’s “purpose” because it renders the statute a “dead letter.” JA94, 104. That too is wrong. Sanofi’s program is narrowly tailored to ensure the ready availability of 340B-priced drugs while *also* furthering the statutory purpose of preventing waste and abuse. *Novartis*, 2021 WL 5161783, at *7. And when covered entities—the “overwhelming majority” of which do not even use contract pharmacies—now have “far more opportunities” to purchase discounted drugs under Sanofi’s program than they did under HRSA’s guidance in 1996, *Novartis*, 2021 WL 5161783, at *6, Section 340B is not close to becoming a “dead letter,” JA94 (Op.84). Indeed, the District Court appeared to misunderstand Sanofi’s program, which—unlike other manufacturers’ policies—does *not* “dictate how many contract pharmacies a covered entity may [use],” so long as the covered entity submits claims data that can help identify unlawful duplicate discounting. JA105 (Op.95).

In short, even if HHS were correct that manufacturers must provide 340B-priced drugs to contract pharmacies, Section 340B does not require that these offers be unconditional—and Sanofi makes such offers

on a bona fide basis. *Novartis* held that Section 340B did not prohibit requiring claims data in order to use a *single* contract pharmacy. 2021 WL 5161783, at *6, *9. The same conclusion is warranted here, where Sanofi's program is less restrictive and requires claims data only for the use of *unlimited* contract pharmacies. And because Sanofi's program does not violate Section 340B, Sanofi does not "overcharge" any covered entities that choose to pay higher prices for Sanofi's drugs after rejecting Sanofi's conditions. JA109-10 (Op.99-100). This provides further, independent reason why the District Court's decision should be reversed and the Violation Letter should be vacated.

D. HHS Acted Arbitrarily and Capriciously By Requiring Sanofi to Unconditionally Provide Discounted Drugs to Contract Pharmacies.

Even if HHS acted within its statutory authority, the Violation Letter should be vacated as arbitrary and capricious on multiple grounds.

1. HHS erred in concluding that Section 340B is unambiguous.

First, "it is black letter law that where an agency purports to act solely on the basis that a certain result is legally required, and that legal premise turns out to be incorrect, the action must be set aside, regardless of whether the action could have been justified as an exercise of

discretion.” *Regents of Univ. of Cal. v. DHS*, 908 F.3d 476, 505 (9th Cir. 2018) (citing *SEC v. Chenery Corp.*, 318 U.S. 80, 94 (1943)), *rev’d in part, vacated in part sub nom. Regents*, 140 S. Ct. 1891; *Peter Pan Bus Lines, Inc. v. Fed. Motor Carrier Safety Admin.*, 471 F.3d 1350, 1354 (D.C. Cir. 2006); *PDK Lab’s Inc. v. DEA*, 362 F.3d 786, 798 (D.C. Cir. 2004).

As every court has found, including the District Court, HHS erroneously concluded that Section 340B *unambiguously* requires manufacturers to provide discounted drugs to contract pharmacies without any conditions. JA89-90 (Op.79-80); *see* JA219-20 (Violation Letter (VLTR.9-10)). For this reason, the *AstraZeneca* court vacated a materially identical violation letter, and the *AstraZeneca* and *Lilly* courts vacated the Advisory Opinion. *AstraZeneca II*, *supra*, at 12; *see AstraZeneca I*, 543 F. Supp. 3d at 61-62; ECF No. 83, at 3, *AstraZeneca*, *supra* (JA234); *Lilly II*, 2021 WL 5039566, at *14, *25. The District Court erred in denying the same relief to Sanofi.

Moreover, it is well-settled that a court cannot “sustain” agency action on “some other” theory of statutory authority that the agency “did not mention” when taking that action. *PDK Lab’s Inc.*, 362 F.3d at 797-98; *see also Bus. Roundtable v. SEC*, 905 F.2d 406, 417 (D.C. Cir. 1990);

Conn. Dep't of Pub. Util. Control v. FERC, 484 F.3d 558, 560 (D.C. Cir. 2007). Accordingly, the Violation Letter can be sustained only on those grounds stated by the Letter itself—namely, that Section 340B *unambiguously* prohibits Sanofi's integrity initiative. *See Regents*, 140 S. Ct. at 1907; *SEC v. Chenery Corp.*, 332 U.S. 194, 196 (1947). After recognizing that the Violation Letter rested on a “mistaken legal interpretation,” JA89, the District Court ignored this hornbook principle by sustaining the Violation Letter on a new theory that Section 340B is “ambiguous on contract pharmacies” and requires Sanofi to deliver discounted drugs to “at least one contract pharmacy site each.” JA90-91.

2. HHS failed to address its change in positions.

Second, the Violation Letter is also arbitrary and capricious because HHS changed its longstanding interpretation of Section 340B in several ways without “at least ‘display[ing] awareness that it is changing position’” and providing a “‘reasoned explanation’” for the changes. *Encino Motorcars, LLC v. Navarro*, 579 U.S. 211, 221-22 (2016) (quoting *FCC v. Fox Television Stations, Inc.*, 556 U.S. 502, 515-16 (2009)).

Even a cursory examination of HHS's actions shows that, as multiple courts have held, the agency's positions on contract pharmacies

have “not remained constant” but instead have repeatedly “shifted.” *Novartis*, 2021 WL 5161783, at *4, *8 (quoting *AstraZeneca I*, 543 F. Supp. 3d at 56); see *Lilly II*, 2021 WL 5039566, at *22-23; *AstraZeneca II*, *supra*, at 13-18; *supra* at 10-11, 24, 30. Despite this significant “inconsistency,” the Violation Letter ignored the agency’s change in positions. *Encino Motorcars*, 579 U.S. at 221-22; see also *Novartis*, 2021 WL 5161783, at *7-8. Thus, the Violation Letter is arbitrary and capricious—just like the similar letters vacated by other courts. See *Lilly II*, 2021 WL 5039566, at *22-23, *25; *AstraZeneca II*, *supra*, at 13-18.

The District Court agreed that HHS’s position has “evolved,” JA127, but nonetheless held that the Violation Letter is not arbitrary and capricious. The District Court’s reasoning cannot withstand scrutiny.

First, the District Court held that HHS *has* been consistent, because the agency has maintained since 1996 that contract-pharmacy arrangements are “permissible.” JA121-23. But no one disputes that contract-pharmacy arrangements are *permissible*. The critical question is whether Section 340B *requires* manufacturers to provide discounted drugs to contract pharmacies. And it was not until 2020 that HHS first answered that question affirmatively, after previously stating that it was

powerless to enforce any such rule. *AstraZeneca I*, 543 F. Supp. 3d at - 54-56; *AstraZeneca II*, *supra*, at 13.

Second, the District Court concluded that HHS’s positions have been based on a consistent “underlying” “rationale”: “expanding patient access ... while saving covered entities money.” JA122-23. But even if true, different agency actions supported by the same rationale are still different agency actions. Each must comply with the APA, which requires that changes be acknowledged and explained. *See Fox Television Stations, Inc.*, 556 U.S. at 515.

Third, the District Court suggested that any changes in position have been adequately explained by HHS in this litigation. JA127. *But see AstraZeneca II*, *supra*, at 14 n.11. But agency action may be upheld only on “the grounds that the agency invoked when it took the action.” *Regents*, 140 S. Ct. at 1907. Here, when issuing the Violation Letter, HHS only *denied* that any changes had occurred. JA219.

II. The Advisory Opinion Suffers from the Same Legal Flaws as the Violation Letter.

The Advisory Opinion—which announced “essentially the same statutory interpretation” that HHS later enforced against Sanofi—is

unlawful for the same reasons as the Violation Letter. *AstraZeneca II*, *supra*, at 10; *see also supra* Parts I.B-D; *AstraZeneca I*, 543 F. Supp. 3d at 58-61; *Lilly II*, 2021 WL 5039566, at *14. Despite withdrawing the Advisory Opinion, HHS still threatens to enforce that same interpretation of Section 340B against Sanofi in other contexts. *See, e.g.*, JA219, 235, 1183. Enjoining HHS from enforcing the Advisory Opinion’s interpretation against Sanofi is necessary to provide “complete relief,” *City of Philadelphia*, 916 F.3d at 292, and to make clear that the agency has *never* permissibly announced any such rule.

The District Court nonetheless concluded that Sanofi’s challenge was moot. JA31 n.31. But HHS failed to carry its “heavy burden” to establish mootness by showing that it is “absolutely clear” that the challenged conduct “cannot reasonably be expected to start up again.” *Friends of the Earth, Inc. v. Laidlaw Env’t Servs. (TOC), Inc.*, 528 U.S. 167, 189 (2000). To the contrary, HHS withdrew the Advisory Opinion without “alter[ing] its position on the merits.” *Solar Turbines, Inc. v. Seif*, 879 F.2d 1073, 1079 (3d Cir. 1989). And HHS continues to enforce that position—as two other courts recognized when rejecting the government’s mootness arguments in other challenges to the Advisory

Opinion. *See* ECF No. 83, at 2, *AstraZeneca, supra* (JA233); *Lilly II*, 2021 WL 5039566, at *12.

Nor was Sanofi's challenge mooted when those two courts vacated the Advisory Opinion, because it was still "possible" for the District Court to grant "effectual relief" to Sanofi. *Del. Riverkeeper Network v. Sec'y Pa. Dep't of Env't Prot.*, 833 F.3d 360, 374 (3d Cir. 2016). For example, the District Court still could have enjoined enforcement actions or declared Sanofi's statutory obligations. *See* JA981-82 (Sanofi Compl. at 60-61).

The dispute is also capable of repetition yet evading review, *Turner v. Rogers*, 564 U.S. 431, 440 (2011), because the Advisory Opinion's effective period was "too short" to be "fully litigated" prior to its vacatur, and HHS's ongoing enforcement position raises at least a "reasonable expectation" that Sanofi "[will] be subjected to the same action again." *Id.*; *see United States v. A.D.*, 28 F.3d 1353, 1355 n.1 (3d Cir. 1994); *cf. City & Cnty. of San Francisco v. USCIS*, 944 F.3d 773, 788 (9th Cir. 2019) (holding that a challenge to agency action was not mooted by nationwide injunctions against the action in different cases).

The District Court likewise had no basis to "decline" to resolve the dispute because of the hypothetical possibility that HHS might

“substantial[ly] revis[e]” its position. JA31 n.31. Federal courts “have no more right to decline the exercise of jurisdiction which is given, than to usurp that which is not given.” *Sprint Commc’ns, Inc. v. Jacobs*, 571 U.S. 69, 77 (2013).

III. HHS Violated the APA When Promulgating the ADR Rule.

Finally, HHS also issued the ADR rule in violation of the APA’s notice-and-comment requirement. *See Lilly I*, 526 F. Supp. 3d at 407-08.

Under that requirement, an agency must announce any proposed rule in an NPRM and receive comments on the rule. 5 U.S.C. § 553(b)(1)-(3), (c); *Council Tree Commc’ns, Inc. v. FCC*, 619 F.3d 235, 250 (3d Cir. 2010). Although the ADR rule purports to be based on a 2016 NPRM, *see* JA197 (85 Fed. Reg. at 80,633 (ADR.13)), HHS *withdrew* that NPRM in 2017. *See* JA195 (Unified Agenda). Even the District Court acknowledged that the Executive Branch publicly described the 2016 NPRM as “Withdrawn” as of 2017. JA28 (quoting OIRA website). In the years that followed, HHS took no public action regarding an ADR process, and an agency official even announced in March 2020 that HHS “d[id] not plan to move forward on issuing a regulation.” *Lilly I*, 526 F. Supp. 3d at 402, 406 (quoting JA788 (Mirga, *supra* at 22)).

Through its words and conduct, HHS thus gave no indication that the 2016 NPRM might still yield a final rule—and instead affirmatively stated that such a rule would *not* be forthcoming. The District Court even recognized that the “four-year delay” between the NPRM and the ADR rule had (at best for the government) “approache[d] the limit for taking action,” because the ““useful life” of an NPRM and its comment period “is not infinite.” JA39, 42 (quoting *Mobil Oil Corp. v. EPA*, 35 F.3d 579, 584 (D.C. Cir. 1994)). Accordingly, when the agency suddenly issued the ADR rule in late 2020, it violated the APA. *Lilly I*, 526 F. Supp. 3d at 407-08.

The District Court’s holding that HHS nonetheless complied with the APA does not withstand scrutiny. *First*, the District Court suggested that the NPRM was not withdrawn but instead merely “de-list[ed]” or “remove[d]” from the Unified Agenda. JA40. But the Executive Branch *explicitly stated* otherwise, announcing that the NPRM was “Withdrawn” and later assigning the final ADR rule a different regulatory identification number. JA195 (Unified Agenda); *see Lilly I*, 526 F. Supp. 3d at 406-07.

Second, the District Court suggested that “the nature of the ADR Rule” lessened the “degree of notice” required. JA42. But the APA’s

requirements do not change based on the type of rule. *See* 5 U.S.C. § 553(b).

Third, the District Court claimed that Section 340B itself provided adequate notice of the rulemaking, even if HHS did not. JA42-44. But the APA requires not just notice but also an opportunity to comment. Moreover, the APA requires the notice to be published in the Federal Register, 5 U.S.C. § 553(b), which “must come—if at all—from the Agency,” *Horsehead Res. Dev. Co. v. Browner*, 16 F.3d 1246, 1268 (D.C. Cir. 1994). And, in any event, Section 340B describes the contemplated rule too vaguely to provide sufficient notice, *see* 42 U.S.C. § 256b(d)(3); 42 C.F.R. §§ 10.20 to 10.24.

Finally, the District Court claimed nothing happened to the 340B Program “that might make the prior notice and comment period stale.” JA43. But the District Court itself recognized the seismic impact that contract pharmacies have recently had on the 340B Program. *See* JA17-18, 107; *supra* at 13-17. Manufacturers even sought to “supplement the [agency’s] record” with this “significant new evidence” before the ADR rule issued. JA829, 838 (Petition (ADVOP.1379, 1388)).

CONCLUSION

This Court should reverse the judgment below and (1) set aside the Violation Letter, the Advisory Opinion, and the ADR Rule; (2) declare that Section 340B does not require Sanofi to provide discounted drugs to contract pharmacies; (3) declare that the conditions included as part of Sanofi's integrity initiative comply with Section 340B; and (4) enjoin HHS from taking further enforcement action against Sanofi for operating its integrity initiative.

Dated: March 8, 2022

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I hereby certify that, on July 14, 2022, I filed the foregoing brief using this Court's CM/ECF system, which effected service on all parties.

s/ Brett A. Shumate

Nos. 21-3167, 21-3379 (cross-appeal)

**IN THE UNITED STATES COURT OF APPEALS
FOR THE THIRD CIRCUIT**

SANOFI-AVENTIS U.S., LLC,
Plaintiff-Appellant-Cross-Appellee,

v.

U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES;
SECRETARY, U.S. DEPARTMENT OF HEALTH AND HUMAN
SERVICES; GENERAL COUNSEL, U.S. DEPARTMENT OF
HEALTH HUMAN SERVICES; HEALTH RESOURCES SERVICES
ADMINISTRATION; ADMINISTRATOR OF THE HEALTH
RESOURCES SERVICES ADMINISTRATION,
Defendants-Appellees-Cross-Appellants.

On Appeal from the United States District Court for the
District of New Jersey (No. 3:21-cv-00634)

**REPLY AND RESPONSE BRIEF FOR
APPELLANT/CROSS-APPELLEE SANOFI-AVENTIS U.S., LLC**

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TABLE OF CONTENTS

	Page
TABLE OF AUTHORITIES	iii
INTRODUCTION	1
ARGUMENT	3
I. HHS Exceeded Its Statutory Authority By Requiring Sanofi to Unconditionally Provide Discounted Drugs to Contract Pharmacies	3
A. The Government Fails to Demonstrate That Section 340B Requires Sanofi to Unconditionally Provide Discounted Drugs to an Unlimited Number of Contract Pharmacies	4
1. The Government Concedes That Section 340B Is Silent About Contract Pharmacies	4
2. Section 340B’s Text Refutes the Government’s Interpretation	8
3. Section 340B’s Context and Structure Rebut the Government’s Position.....	11
4. Legislative History Only Hurts the Government.....	17
5. The Government Cannot Rely on Section 340B’s General Purpose to Rewrite the Statute’s Text	19
6. Sanofi’s Interpretation Would Not Turn Section 340B Into a “Dead Letter”	23
B. The Government Fails to Show That Sanofi Violated Section 340B	28
1. Sanofi Makes a Bona Fide Offer of the 340B Price.....	29
2. The Government’s Other Objections to Sanofi’s Program Are Meritless	32
II. The Government Fails to Rebut Sanofi’s Argument That HHS Also Acted Arbitrarily and Capriciously	36
III. This Court Should Address the Flawed Advisory Opinion.....	38

TABLE OF CONTENTS
(continued)

	Page
IV. HHS Violated the APA When Promulgating the ADR Rule	39
V. The Government’s Cross-Appeal Is Meritless	46
CONCLUSION	50

TABLE OF AUTHORITIES

	Page(s)
CASES	
<i>Abraham v. St. Croix Renaissance Grp., L.L.L.P.</i> , 719 F.3d 270 (3d Cir. 2013)	18
<i>Abramski v. United States</i> , 573 U.S. 169 (2014)	20
<i>Ala. Ass’n of Realtors v. HHS</i> , 141 S. Ct. 2485 (2021) (per curiam)	7
<i>AstraZeneca Pharms. LP v. Becerra</i> , 543 F. Supp. 3d 47 (D. Del. 2021)	11, 17, 18
<i>Azar v. Allina Health Servs.</i> , 139 S. Ct. 1804 (2019)	19
<i>Beazer E., Inc. v. Mead Corp.</i> , 412 F.3d 429 (3d Cir. 2005)	36
<i>Bostock v. Clayton Cnty.</i> , 140 S. Ct. 1731 (2020)	12
<i>BP P.L.C. v. Mayor & City Council of Balt.</i> , 141 S. Ct. 1532 (2021)	25
<i>Burns v. United States</i> , 501 U.S. 129 (1991)	6, 8
<i>Cent. Bank of Denver, N.A. v. First Interstate Bank of Denver, N.A.</i> , 511 U.S. 164 (1994)	18
<i>Christensen v. Harris Cnty.</i> , 529 U.S. 576 (2000)	5, 13, 14
<i>Christopher v. SmithKline Beecham Corp.</i> , 567 U.S. 142 (2012)	11
<i>City of Philadelphia v. Att’y Gen.</i> , 916 F.3d 276 (3d Cir. 2019)	5, 14, 25

TABLE OF AUTHORITIES

(continued)

	Page(s)
<i>Commissioner v. Acker</i> , 361 U.S. 87 (1959)	7
<i>Cooper Indus., Inc. v. Aviall Servs., Inc.</i> , 543 U.S. 157 (2004)	27
<i>Corrigan v. Haaland</i> , 12 F.4th 901 (9th Cir. 2021)	6
<i>DHS v. Regents of Univ. of Cal.</i> , 140 S. Ct. 1891 (2020)	<i>passim</i>
<i>Donovan ex rel. Donovan v. Punxsutawney Area Sch. Bd.</i> , 336 F.3d 211 (3d Cir. 2003)	20
<i>Eli Lilly & Co. v. Cochran</i> , 526 F. Supp. 3d 393 (S.D. Ind. 2021)	40, 42, 43
<i>Eli Lilly & Co. v. HHS</i> , No. 21-cv-00081, 2021 WL 5039566 (S.D. Ind. Oct. 29, 2021)	39
<i>Encino Motorcars, LLC v. Navarro</i> , 579 U.S. 211 (2016)	38
<i>FCC v. Fox Television Stations, Inc.</i> , 556 U.S. 502 (2009)	49
<i>FEC v. Cruz</i> , 142 S. Ct. 1638 (2022)	6
<i>Fla. Power & Light Co. v. Lorion</i> , 470 U.S. 729 (1985)	48, 50
<i>Food Mktg. Inst. v. Argus Leader Media</i> , 139 S. Ct. 2356 (2019)	19
<i>Great-W. Life & Annuity Ins. Co. v. Knudson</i> , 534 U.S. 204 (2002)	21
<i>Heckler v. Cmty. Health Servs. of Crawford Cnty., Inc.</i> , 467 U.S. 51 (1984)	40

TABLE OF AUTHORITIES (continued)

	Page(s)
<i>Henson v. Santander Consumer USA Inc.</i> , 137 S. Ct. 1718 (2017).....	20
<i>In re Davis</i> , 960 F.3d 346 (6th Cir. 2020).....	23
<i>In re LTC Holdings, Inc.</i> , 10 F.4th 177 (3d Cir. 2021).....	50
<i>In re Pro. Ins. Mgmt.</i> , 130 F.3d 1122 (3d Cir. 1997)	20
<i>In re Trump Ent. Resorts</i> , 810 F.3d 161 (3d Cir. 2016)	18
<i>Michigan v. EPA</i> , 576 U.S. 743 (2015)	49
<i>Milner v. Dep’t of Navy</i> , 562 U.S. 562 (2011)	4, 18
<i>Motor Vehicle Mfrs. Ass’n of U.S., Inc. v.</i> <i>State Farm Mut. Auto. Ins. Co.</i> , 463 U.S. 29 (1983)	48, 49
<i>N.Y. State Dep’t of Soc. Servs. v. Dublino</i> , 413 U.S. 405 (1973)	23
<i>Nat’l Ass’n of Mfrs. v. Dep’t of Def.</i> , 138 S. Ct. 617 (2018)	5
<i>NBD Bank, N.A. v. Bennett</i> , 67 F.3d 629 (7th Cir. 1995)	25
<i>NFIB v. OSHA</i> , 142 S. Ct. 661 (2022)	5, 7
<i>Niz-Chavez v. Garland</i> , 141 S. Ct. 1474 (2021)	41
<i>Novartis Pharms. Corp. v. Espinosa</i> , No. 21-cv-1479, 2021 WL 5161783 (D.D.C. Nov. 5, 2021)	<i>passim</i>

TABLE OF AUTHORITIES

(continued)

	Page(s)
<i>PennEast Pipeline Co., LLC v. New Jersey</i> , 141 S. Ct. 2244 (2021).....	16
<i>Peter Pan Bus Lines, Inc v. Fed. Motor Carrier Safety Admin.</i> , 471 F.3d 1350 (D.C. Cir. 2006).....	37
<i>Regents of Univ. of Cal. v. DHS</i> , 908 F.3d 476 (9th Cir. 2018).....	37
<i>Riccio v. Sentry Credit, Inc.</i> , 954 F.3d 582 (3d Cir. 2020) (en banc)	23
<i>Rodriguez v. United States</i> , 480 U.S. 522 (1987) (per curiam)	20
<i>Russello v. United States</i> , 464 U.S. 16 (1983).....	11, 12
<i>S.H. ex rel. Durrell v. Lower Merion Sch. Dist.</i> , 729 F.3d 248 (3d Cir. 2013)	18
<i>Salinas v. U.S. R.R. Ret. Bd.</i> , 141 S. Ct. 691 (2021).....	11
<i>SEC v. Chenery Corp.</i> , 318 U.S. 80 (1943).....	37
<i>The Emily</i> , 22 U.S. 381 (1824).....	23
<i>United States v. Fontaine</i> , 697 F.3d 221 (3d Cir. 2012)	24
<i>United States v. Geiser</i> , 527 F.3d 288 (3d Cir. 2008)	19
<i>United States v. Hartley</i> , No. 22-3010, 2022 WL 1548483 (10th Cir. May 17, 2022)	23
<i>United States v. Wells</i> , 519 U.S. 482 (1997).....	6

TABLE OF AUTHORITIES

(continued)

	Page(s)
<i>Vooy's v. Bentley</i> , 901 F.3d 172 (3d Cir. 2018)	24
<i>W.R. Grace & Co. v. EPA</i> , 261 F.3d 330 (3d Cir. 2001)	48
<i>Whitman v. Am. Trucking Ass'ns</i> , 531 U.S. 457 (2001)	7
STATUTES	
5 U.S.C. § 706	47
15 U.S.C. § 2506.....	44
15 U.S.C. § 7712.....	44
21 U.S.C. § 350h	44
21 U.S.C. § 355b.....	44
21 U.S.C. § 360a.....	44
21 U.S.C. § 387a-1	44
38 U.S.C. § 3707A.....	44
38 U.S.C. § 8126.....	12
42 U.S.C. § 256b.....	<i>passim</i>
42 U.S.C. § 273.....	44
42 U.S.C. § 290ii-2	44
42 U.S.C. § 300gg-17	44
42 U.S.C. § 1395l	44
42 U.S.C. § 1396t	44
42 U.S.C. § 1758.....	44
42 U.S.C. § 6103.....	44
47 U.S.C. § 262.....	44
49 U.S.C. § 30129.....	44

TABLE OF AUTHORITIES

(continued)

	Page(s)
Pub. L. No. 111-148, 124 Stat. 119 (2010)	11
Veteran’s Health Care Act of 1992, Pub. L. No. 102-585, 106 Stat. 4943.....	12
 OTHER AUTHORITIES	
42 C.F.R. § 10.11.....	39
42 C.F.R. § 10.22.....	46
58 Fed. Reg. 68,922 (Dec. 29, 1993)	33, 34
59 Fed. Reg. 25,110 (May 13, 1994)	14, 26
61 Fed. Reg. 43,549 (Aug. 23, 1996)	25, 26
75 Fed. Reg. 10,272 (Mar. 5, 2010)	25
82 Fed. Reg. 8346 (Jan. 24, 2017)	41
85 Fed. Reg. 80,632 (Dec. 14, 2020)	41, 46
86 Fed. Reg. 41,166 (July 30, 2021)	40, 42
GAO, Federal Oversight of Compliance at 340B Contract Pharmacies Needs Improvement, GAO-18-480 (June 2018)	22, 48
H.R. Rep. No. 102-384, pt. 2 (1992)	21, 27
OIRA, RIN 0906-AA90 (2017)	40, 41, 42
PhRMA, Petition for Rulemaking (Nov. 24, 2020)	45
A. Scalia & B. Garner, <i>Reading Law: The Interpretation of Legal Texts</i> (2012)	15, 16, 23
S. 1729, 102d Cong. (1992)	17
S. Rep. No. 102-259 (1992)	21

INTRODUCTION

The government concedes that Section 340B says not a word about the role of contract pharmacies in the 340B Program. Nor does the government dispute that, for almost all of the 340B Program’s 30-year history, HHS openly understood that it *lacked* the authority to require manufacturers to provide discounted drugs to contract pharmacies. But in now arguing the exact opposite—and urging that Section 340B unambiguously compels manufacturers to provide discounted drugs to contract pharmacies—the government has virtually nothing to say about the text of the statute, and instead rests almost entirely on policy-driven arguments about legislative history and statutory purpose.

None of the government’s arguments can overcome the plain text of Section 340B—which, by saying nothing about contract pharmacies, does not create the purported rule that the government seeks to enforce. Nor, for that matter, does the legislative history or statutory purpose support the government’s argument that Sanofi must unconditionally provide discounted drugs to an unlimited number of contract pharmacies. Section 340B requires manufacturers to make a bona fide “offer” of the discounted drugs to covered entities, but it does not require

manufacturers to deliver the drugs wherever and to whomever the covered entities wish. And the government conspicuously never argues that Sanofi's conditions on delivery to contract pharmacies somehow nullify the offer. Nor could it, because Sanofi offers to provide 340B-priced drugs to covered entities in three ways: (1) directly to the covered entity, if it has an in-house pharmacy; (2) to a single contract pharmacy, if the covered entity lacks its own pharmacy; and (3) to an unlimited number of contract pharmacies, if the covered entity submits minimal claims data. *See* Opening Br. 19. This is more generous than what HHS itself permitted for almost two decades.

Moreover, even if the government's interpretation were a plausible one—and it is not—the government never disputes (and thus concedes by forfeiture) that HHS acted arbitrarily and capriciously by ignoring the agency's inconsistent positions as well as the fact that Section 340B is—at most—ambiguous. Nor does the government dispute that HHS violated the Administrative Procedure Act (“APA”) if the agency withdrew the ADR Rule—which HHS explicitly stated it did. The Violation Letter, the similar Advisory Opinion, and the ADR Rule should thus all be vacated.

As for the cross-appeal, the government argues that the District Court erred by partially vacating and remanding the Violation Letter because HHS lacks power to regulate contract-pharmacy arrangements under Section 340B. That only underscores Sanofi's point that the statutory silence gives HHS no authority in this area. But even if the District Court and government were somehow correct that Section 340B silently mandated billions of dollars of drug sales through contract pharmacies, it is well-settled that HHS needed to fully explain its interpretation of Section 340B. That means HHS needed to adequately address the problematic and widely recognized consequences of the unlimited use of contract pharmacies—a topic the agency instead avoided entirely. The government's cross-appeal is thus meritless.

ARGUMENT

I. HHS Exceeded Its Statutory Authority By Requiring Sanofi to Unconditionally Provide Discounted Drugs to Contract Pharmacies.

The government admits the key premises of Sanofi's argument. First, the government concedes that “the statute *alone* dictates the manufacturers' substantive obligations with respect to covered entities”—and thus the “enforcement actions at issue here” must be

“based on [Section 340B] alone.” Gov’t Br. 48-49 (emphasis added). Second, the government further agrees that Section 340B does not “explicit[ly]” address covered entities’ use of contract pharmacies. *Id.* at 37; *see also* D.Ct.ECF.93 at 22. The question for this Court, then, is whether Section 340B’s undisputed “*silence*” about contract pharmacies, Gov’t Br. 36 (emphasis added), must be understood—as the government contends—as a *requirement* that manufacturers provide discounted drugs to an unlimited number of contract pharmacies without conditions. As Sanofi’s opening brief explained, Section 340B requires no such thing, and none of the government’s arguments demonstrate otherwise.

A. The Government Fails to Demonstrate That Section 340B Requires Sanofi to Unconditionally Provide Discounted Drugs to an Unlimited Number of Contract Pharmacies.

All the tools of statutory construction demonstrate that Section 340B does not mandate unconditionally providing discounted drugs to an unlimited number of contract pharmacies.

1. The Government Concedes That Section 340B Is Silent About Contract Pharmacies.

Statutory interpretation of course “starts with [the] text,” *Milner v. Dep’t of Navy*, 562 U.S. 562, 569 (2011), and “ends there as well” when

the statute is clear, *Nat’l Ass’n of Mfrs. v. Dep’t of Def.*, 138 S. Ct. 617, 631 (2018). All parties—and all courts that have considered the question, including the District Court—agree that Section 340B says nothing about any role for contract pharmacies in the 340B Program. *See* Gov’t Br. 36-37; D.Ct.ECF.93 at 22; JA88 (Op.78); Opening Br. 37 (collecting cases).

That should be the end of the matter. Yet the government argues, repeating the District Court’s error, that Section 340B’s silence as to contract pharmacies is insufficient to “permit” or “authorize” manufacturers to limit the use of contract pharmacies. Gov’t Br. 36-37, 39-40; *see* JA103-04 (Op.93-94). As the opening brief explained, however, this argument is “exactly backwards,” because it is the *government*—not Sanofi—that requires statutory permission to act. *Christensen v. Harris Cnty.*, 529 U.S. 576, 588 (2000).

A manufacturer can produce and sell goods as it wishes absent a “prohibition” authorized by law. *See id.*; *City of Philadelphia v. Att’y Gen.*, 916 F.3d 276, 284 (3d Cir. 2019); Opening Br. 42-43. HHS, on the other hand, is a “creature[] of statute” that “possess[es] only the authority that Congress has provided,” *NFIB v. OHSAs*, 142 S. Ct. 661, 665 (2022);

accord FEC v. Cruz, 142 S. Ct. 1638, 1649 (2022)—and, as the government concedes, lacks rulemaking power “to fill a gap in” Section 340B, *Novartis Pharms. Corp. v. Espinosa*, No. 21-cv-1479, 2021 WL 5161783, at *8 (D.D.C. Nov. 5, 2021); *see* Gov’t Br. 2-3. The government disputes none of these principles—even though they together underscore that Section 340B’s silence about contract pharmacies deprives HHS of the authority to require the unconditional delivery of discounted drugs to contract pharmacies.

Instead, the government urges the Court not to draw “inference[s] ... from congressional silence” that are “contrary to all other textual and contextual evidence of congressional intent.” Gov’t Br. 36 (quoting *Burns v. United States*, 501 U.S. 129, 136 (1991)). But “[i]t is at best treacherous to find in congressional silence alone the adoption of a controlling rule of law.” *United States v. Wells*, 519 U.S. 482, 496 (1997); *see also, e.g., Corrigan v. Haaland*, 12 F.4th 901, 910 (9th Cir. 2021) (“[W]e avoid reading in [to congressional silence] unstated statutory requirements.” (quotation marks omitted)). And this principle rings especially true here, where the rule that the government seeks to extract from statutory

silence would undisputedly mandate *billions* of dollars of drug sales. *See* Gov’t Br. 18.

Indeed, the government posits that its interpretation of the statute would have cost Sanofi \$47 million in just one month alone. *See id.* But as Sanofi explained in its opening brief, “Congress ... does not ... hide elephants in mouseholes.” *Whitman v. Am. Trucking Ass’ns*, 531 U.S. 457, 468 (2001). Instead, “when authorizing an agency to exercise powers of vast economic and political significance,” courts expect Congress not only to speak explicitly, but “to speak clearly.” *NFIB*, 142 S. Ct. at 665 (quoting *Ala. Ass’n of Realtors v. HHS*, 141 S. Ct. 2485, 2489 (2021) (per curiam)). So too, if Congress wishes to subject private parties to an obligation backed by massive financial sanctions—such as Section 340B’s threat of civil monetary penalties—the “words of the statute” must “plainly impose” the rule. *Commissioner v. Acker*, 361 U.S. 87, 91 (1959).

Here, however, the government’s position is a matter about which Section 340B not only lacks the requisite clear statement but literally says nothing. And even if, as the government contends, one should not interpret “congressional silence” in a manner “contrary to *all* other textual and contextual evidence of congressional intent” (e.g., in a way

that would “render what Congress has *expressly* said absurd”), *Burns*, 501 U.S. at 136-37 (first emphasis added), here Section 340B’s “textual and contextual” clues cut squarely against the government—and certainly do not “all” point in the government’s favor.

2. Section 340B’s Text Refutes the Government’s Interpretation.

Beyond conceding the statutory silence about contract pharmacies, the government has very little to say about the text that Congress *did* enact in Section 340B. Spending just a page on the issue, the government notes that Section 340B requires manufacturers to “offer” discounted drugs to covered entities. Gov’t Br. 32 (quoting 42 U.S.C. § 256b(a)(1)). But the government does not explain how this mandatory “offer” of a discounted price supports HHS’s novel command that manufacturers “must sell” (Gov’t Br. 33) their products on whatever *non-price* terms covered entities demand.

Indeed, Section 340B’s text does not specify any of the mandatory offer’s terms other than the price—and, thus, does not require how or where the drugs must be *delivered*, much less that they must be delivered *without condition* to third parties such as contract pharmacies. See *Novartis*, 2021 WL 5161783, at *6-7, *9. Instead, as Sanofi explained,

Section 340B’s “offer” provision simply requires manufacturers to make bona fide, good-faith offers of discounted drugs—meaning that Sanofi cannot impose conditions that would essentially make the offer an illusory one. *See* Opening Br. 48, 51-53. And there can be no dispute that Sanofi’s program easily meets this requirement. Sanofi makes discounted drugs readily available to covered entities in multiple ways: (1) directly to any covered entity’s in-house pharmacy, (2) to a single contract pharmacy if the covered entity lacks an in-house pharmacy, and (3) to an *unlimited* number of contract pharmacies, if the covered entity merely provides minimal claims data—a reasonable condition that the government does not even argue is burdensome. *See id.* at 18-21.

The government does not even acknowledge this straightforward argument that Section 340B requires merely a bona fide “offer” of the discounted price. To the contrary, it admits that Section 340B does not “explicitly” or “directly” prohibit 340B offers from including other conditions of delivery. Gov’t Br. 37, 48. That, of course, should end the matter; if the statutory text does not prohibit Sanofi from imposing reasonable non-price conditions on its offer, then it plainly does not

prohibit the reasonable conditions at issue in this case. The government offers no meaningful response.

Nor can the government derive a rule mandating unconditional offers of the discounted price from Section 340B's provision that HHS must enter into PPAs "under which the amount required to be paid ... to the manufacturer for covered outpatient drugs ... purchased by a covered entity ... does not exceed" the ceiling price. Gov't Br. 32-33 (quoting 42 U.S.C. § 256b(a)(1)). This provision—which was not even invoked by and thus cannot sustain the Violation Letter, *see DHS v. Regents of Univ. of Cal.*, 140 S. Ct. 1891, 1907 (2020)—merely mandates the *price* of the drugs. And it is undisputed here that the "amount required to be paid" to Sanofi from covered entities "does not exceed" the ceiling price. But nothing in this provision requires Sanofi to provide its drugs at that price anywhere and to whomever a covered entity wishes.

This is reinforced, moreover, by how Section 340B expressly defines "covered entity," which "means" only 15 categories of entities and prohibits the "diversion" of discounted drugs to any third parties (except patients). 42 U.S.C. § 256b(a)(4), (a)(5)(B), (d)(2)(A); *see* Opening Br. 39. The definite and exclusive nature of this list makes it "hard to believe

that Congress” also “intended to include contract pharmacies as a 16th option by implication.” *AstraZeneca Pharms. LP v. Becerra*, 543 F. Supp. 3d 47, 60 (D. Del. 2021) (“*AstraZeneca I*”); see *Christopher v. SmithKline Beecham Corp.*, 567 U.S. 142, 162 (2012). Yet the government says not a word about this or any of Sanofi’s other textual arguments.

3. Section 340B’s Context and Structure Rebut the Government’s Position.

The government likewise ignores Sanofi’s arguments about statutory context and structure. Although Section 340B is silent about contract pharmacies, the statute explicitly addresses numerous *other* types of third parties—including wholesalers, distributors, associations, and entities representing covered entities. See Opening Br. 39-40; 42 U.S.C. § 256b(d)(1)(B)(v), (d)(2)(B)(iv), (d)(3)(B)(iii), (d)(3)(B)(vi). Because these provisions were all enacted contemporaneously with an expansion of the list of covered entities, the “presum[ption] that Congress acts intentionally and purposely in the disparate inclusion or exclusion” of statutory language is particularly strong. *Russello v. United States*, 464 U.S. 16, 23 (1983); see Pub. L. No. 111-148, §§ 7101, 7102, 124 Stat. 119, 822, 823 (2010); see also, e.g., *Salinas v. U.S. R.R. Ret. Bd.*, 141 S. Ct. 691, 698 (2021). This confirms that Congress deliberately chose where to

include third parties in Section 340B—and declined to include contract pharmacies.

Indeed, in *the very next section* of the law that initially enacted Section 340B in 1992, Congress addressed drugs purchased by federal agencies and “delivered through ... a commercial entity”—in other words, delivered to a for-profit third party like a contract pharmacy. Veteran’s Health Care Act of 1992, Pub. L. No. 102-585, § 603(a)(1), 106 Stat. 4943, 4974, *codified at* 38 U.S.C. § 8126(h)(3)(a). Thus, Congress plainly knew how to require that drugs be delivered through a contract pharmacy if it wanted to, yet omitted any similar reference to contract pharmacies from Section 340B. This Court should presume that Congress acted “intentionally,” *Russello*, 464 U.S. at 23—and that is especially so in light of the government’s argument that “Congress knew of [contract] pharmacy arrangements when it enacted the 340B statute,” Gov’t Br. 35.

Instead of responding to these points, the government (like the District Court) asserts that “Congress’s failure to speak directly to a specific case ... that falls within a more general statutory rule” does not “create[] a tacit exception” to that rule. Gov’t Br. 33 (quoting JA104 (Op.94) (quoting *Bostock v. Clayton Cnty.*, 140 S. Ct. 1731, 1747 (2020))).

As the government sees it, manufacturers thus cannot limit the use of contract pharmacies “just because those actions are not expressly prohibited” by Section 340B. *Id.* The fatal flaw in this argument, of course, is that the “general rule” the government relies on simply does not exist, and Sanofi therefore seeks no “exception” to it. The government also does not explain how this so-called canon against “donut holes” applies where, as discussed above, the text and context of Section 340B clearly show that Congress did *not* intend to include contract pharmacies in Section 340B.

The government also argues that Section 340B prohibits conditions on the use of contract pharmacies by providing tools “to prevent diversion and duplicative discounts”—namely, audits of covered entities and penalties for Section 340B violations. Gov’t Br. 38-39 (citing 42 U.S.C. § 256b(a)(5)(A)-(D), (d)(2)(B)(i)-(v)). The government sees these means as exclusive, arguing that Congress has not “implicitly authorize[d]” manufacturers to otherwise attempt to prevent practices prohibited under Section 340B. *Id.* at 39-40. But the government again gets things “exactly backwards.” *Christensen*, 529 U.S. at 588. Manufacturers like Sanofi do not *need* statutory authority in order to attempt to prevent

diversion and duplicate discounts. *See id.*; *City of Philadelphia*, 916 F.3d at 284. And Section 340B has no language directing that the process through which HHS can *penalize* statutory violations precludes manufacturers from attempting to *prevent* such violations in the first place.

Indeed, even the government is forced to acknowledge that manufacturers may permissibly impose some conditions under Section 340B. *See Novartis*, 2021 WL 5161783, at *7. In particular, HHS has long maintained—and the government now admits—that manufacturers may permissibly condition their offers of discounted drugs on a covered entity’s provision of “standard information” and agreement to “the manufacturer’s normal business policies.” JA168-70 (59 Fed. Reg. 25,110, 25,112-14 (May 13, 1994) (VLTR.83-85)); *see* Gov’t Br. 42. But the government offers no statutory basis to distinguish these conditions from the other reasonable conditions at issue here.

Falling back, the government contends that Sanofi’s interpretation of Section 340B would empower it to demand that a covered entity purchase only Sanofi drugs where possible, not those of Sanofi’s competitors. *See* Gov’t Br. 37. But such a demand obviously would

render the offer illusory and hence not be a bona fide one and, indeed, might well violate antitrust or consumer-protection laws. The government’s strawman hypothetical, therefore, cannot possibly support its position that Sanofi’s program—which, it bears emphasizing, allows (among other things) covered entities who simply provide Sanofi with minimal claims data to use an unlimited number of contract pharmacies—somehow is not, in fact, an “offer” under the plain text of Section 340B.

The government further argues that Section 340B “must be construed to ensure that ‘everything necessary to making [the statute] effectual, or requisite to attaining the end, is implied’”—which, as the government sees it, “precludes manufacturers” from placing any conditions on the use of contract pharmacies. Gov’t Br. 34 (quoting A. Scalia & B. Garner, *Reading Law: The Interpretation of Legal Texts* 193 (2012)). But the government omits key language from *Reading Law*—which, in full, states that, “*whenever a power is given by a statute, everything necessary to making it effectual or requisite to attaining the end is implied.*” *Reading Law, supra*, at 192-93 (emphasis added). For instance, “permission to harvest the wheat on one’s land implies

permission to enter on the land for that purpose.” *PennEast Pipeline Co., LLC v. New Jersey*, 141 S. Ct. 2244, 2260 (2021) (quoting *Reading Law, supra*, at 192). By contrast, Section 340B merely requires manufacturers to “offer” discounted drugs to covered entities. 42 U.S.C. § 256b(a)(1). Sanofi does not need to unconditionally provide discounted drugs to contract pharmacies in order to give full effect to that statutory requirement. *See supra* at 8-11; Opening Br. 37-42.

Moreover, this interpretive principle applies only where the means in question are truly “necessary” to achieving the statutory ends and not “conjectural.” *Reading Law, supra*, at 193. Here, however, the unconditional use of contract pharmacies is not “necessary to making [Section 340B] effectual,” *id.*, given that—as the government does not dispute—the vast majority of covered entities do not even use contract pharmacies. *See* Opening Br. 17; Gov’t Br. 13 (acknowledging “that, as of 2017, about one-third of the covered entities in the 340B Program used contract pharmacies”). Justice Scalia emphasized in *Reading Law* that this interpretive canon “must be applied with caution, lest the tail of what is implied wag the dog of what is expressly conferred.” *Reading Law, supra*, at 192. The government fails to heed this warning.

4. Legislative History Only Hurts the Government.

The government also places great weight on a single piece of legislative history—namely, the unenacted statutory language that would have required 340B discounts not merely on drugs “purchased by a covered entity,” 42 U.S.C. § 256b(a)(1), but more broadly on drugs “purchased and dispensed by, *or under a contract entered into for on-site pharmacy services with,*” a covered entity. S. 1729, at 9, 102d Cong. (1992) (emphasis added). But as *AstraZeneca I* recognized, this legislative history “suggests that Congress did *not* clearly intend to require manufacturers to deliver 340B drugs to an unlimited number of contract pharmacies”—and *a fortiori* Congress did not require *unconditional* delivery to contract pharmacies. 543 F. Supp. 3d at 60-61 (emphasis added). This legislative history thus *supports* Sanofi’s position by showing that Congress chose to *omit* a requirement that discounted drugs be provided to certain contract pharmacies. *See* Opening Br. 46.

The government nevertheless asserts that this legislative history shows that Congress “knew of these pharmacy arrangements when it enacted the 340B statute” and declined to “enact [any] limit” on such

pharmacies. Gov’t Br. 35-36. As explained above, that is wrong. But it also does not matter. After all, legislative history may be considered only as a “last resort,” *In re Trump Ent. Resorts*, 810 F.3d 161, 168 (3d Cir. 2016), and even then it “never” “override[s]” other evidence establishing a statute’s plain meaning, *S.H. ex rel. Durrell v. Lower Merion Sch. Dist.*, 729 F.3d 248, 259 (3d Cir. 2013). Indeed, a “failed legislative proposal[]” is “a particularly dangerous ground on which to rest an interpretation of a ... statute.” *Cent. Bank of Denver, N.A. v. First Interstate Bank of Denver, N.A.*, 511 U.S. 164, 187 (1994). And while Sanofi’s understanding of the legislative history is consistent with the text and context of the statute, the government’s view is not.

Remarkably, the government does not even acknowledge the other way in which this legislative history can be read—namely, the correct reading adopted by Judge Stark in *AstraZeneca I*, 543 F. Supp. 3d at 60. But because the legislative history is, at minimum, susceptible to another reasonable interpretation, it cannot help the government. When legislative history is ambiguous, this Court should decline to consult it. *See Milner*, 562 U.S. at 574; *see Abraham v. St. Croix Renaissance Grp., L.L.P.*, 719 F.3d 270, 279 n.8 (3d Cir. 2013) (legislative history “sheds

little light on Congress’s true intent” if “either party ... can cite [it] as authority for their respective interpretations”).

Nor can the government’s reliance on legislative history be squared with its insistence that Section 340B *unambiguously* compels its interpretation. Previously, the government has “contend[ed] that if the statutory text is unambiguous, it is inappropriate and unnecessary to inquire into the legislative history,” and that “the plain and literal language of the statute” should control. *United States v. Geiser*, 527 F.3d 288, 292, 294 (3d Cir. 2008) (quotation marks omitted). Sanofi agrees—but the government cannot prevail on this basis, when Section 340B is undisputedly silent about contract pharmacies. The government’s proposed use of the legislative history simply attempts to “muddy the meaning of clear statutory language.” *Food Mktg. Inst. v. Argus Leader Media*, 139 S. Ct. 2356, 2364 (2019) (quotation marks omitted); *see also Azar v. Allina Health Servs.*, 139 S. Ct. 1804, 1814 (2019).

5. The Government Cannot Rely on Section 340B’s General Purpose to Rewrite the Statute’s Text.

The government also argues—without citation—that Congress must have authorized any and all means necessary “to provide covered entities with drugs at a discounted price,” because that is why “Congress

established the 340B Program.” Gov’t Br. 34-35. But it “frustrates rather than effectuates legislative intent simplistically to assume that *whatever* furthers the statute’s primary objective must be the law,” because “no legislation pursues its purposes at all costs.” *Rodriguez v. United States*, 480 U.S. 522, 525-26 (1987) (per curiam). Instead, “pretty much everything Congress does”—Section 340B included—is a “result of compromise.” *Abramski v. United States*, 573 U.S. 169, 186 (2014). To look past the legislative text in favor of legislative purpose ignores that fundamental fact. *See Henson v. Santander Consumer USA Inc.*, 137 S. Ct. 1718, 1725 (2017) (“[I]t is quite mistaken to assume, as [the government] would have us, that whatever might appear to further the statute’s primary objective must be the law.” (alterations and quotation marks omitted)).

Instead, as Sanofi has explained, *see* Opening Br. 34-36, 46-47, “[w]here the intent of Congress has been expressed in reasonably plain terms, that language must ordinarily be regarded as conclusive.” *Donovan ex rel. Donovan v. Punxsutawney Area Sch. Bd.*, 336 F.3d 211, 222 (3d Cir. 2003) (quotation marks omitted); *see also In re Pro. Ins. Mgmt.*, 130 F.3d 1122, 1127 (3d Cir. 1997). And although courts “avoid

rendering what Congress has plainly done ... devoid of reason and effect,” Gov’t Br. 35 (quoting *Great-W. Life & Annuity Ins. Co. v. Knudson*, 534 U.S. 204, 217-18 (2002)), this principle applies only to “plain[]” statutory requirements “embodied in the text that Congress has adopted.” *Great-W. Life*, 534 U.S. at 217-18, 221. “[V]ague notions of a statute’s ‘basic purpose’”—exactly what the government offers here—“are ... inadequate to overcome the words of its text regarding the specific issue under consideration.” *Id.* at 220-21. Thus, because the text of Section 340B does not require manufacturers to unconditionally provide discounted drugs to contract pharmacies, that requirement cannot be layered atop the text based on the government’s asserted statutory purpose.

In any event, the government offers no response to the fact that Sanofi’s interpretation obviously does, in fact, further the statutory purpose of ensuring that covered entities “obtain lower prices on the drugs that they provide to their patients.” H.R. Rep. No. 102-384, pt. 2, at 7 (1992); *see* S. Rep. No. 102-259, at 6 (1992) (JA243); *see also* Opening Br. 57-58; *Novartis*, 2021 WL 5161783, at *6-7. On the one hand, Sanofi’s program offers its drugs at the mandated discounts to *all* covered entities, allowing *all* such entities to use an in-house pharmacy or a

single contract pharmacy without condition or to use an *unlimited* number of contract pharmacies if they merely provide Sanofi with minimal data that helps prevent program abuses. On the other hand, the government accepts the fact that contract pharmacies siphon revenue away from covered entities with high fees. *See* JA490-93 (GAO, Federal Oversight of Compliance at 340B Contract Pharmacies Needs Improvement, GAO-18-480, at 24-27 (June 2018)). And the government does not even suggest—nor could it, given that HHS did not even *permit* the use of contract pharmacies for four years after the statute’s enactment—that Congress intended for Section 340B to provide the windfall that contract pharmacies are now reaping from HHS’s interpretation. *See* Opening Br. 14-15. It is impossible to understand—and the government never explains—how Sanofi’s program somehow nullifies Section 340B’s purposes, much less violates its clear text, which, as explained, merely requires that Sanofi “offer” its drugs to covered entities at the ceiling price.

6. Sanofi’s Interpretation Would Not Turn Section 340B Into a “Dead Letter.”

The government also contends that, under Sanofi’s reading of the statute, “Section 340B would have been a dead letter ... from the very moment of its enactment,” because most covered entities lacked in-house pharmacies at that time. Gov’t Br. 35 (quotation marks omitted). The government never specifies this argument’s legal basis but appears to be invoking the canons of construction that a statute should not receive an absurd construction, or should not negate its purpose. Under those canons, the government must show that Sanofi’s interpretation either “defies rationality or renders [Section 340B] nonsensical and superfluous,” *Riccio v. Sentry Credit, Inc.*, 954 F.3d 582, 588 (3d Cir. 2020) (en banc) (absurdity), or makes Section 340B “nugatory” or otherwise deprives it of any meaningful effect, *Reading Law, supra*, at 64-65 (quoting *The Emily*, 22 U.S. 381, 389 (1824)); see *In re Davis*, 960 F.3d 346, 354 (6th Cir. 2020); cf. *United States v. Hartley*, No. 22-3010, 2022 WL 1548483, at *6, *9 (10th Cir. May 17, 2022) (rejecting interpretation that would have rendered the statute a “nullity”). Notably, courts assessing this question will consider the “current” operation and “reach” of the statute. *N.Y. State Dep’t of Soc. Servs. v.*

Dublino, 413 U.S. 405, 418-21 & nn.22, 25 (1973); *see also, e.g., Vooy v. Bentley*, 901 F.3d 172, 174, 192-94 & nn.125-26 (3d Cir. 2018) (analyzing whether statutory interpretation was absurd based on current circumstances); *United States v. Fontaine*, 697 F.3d 221, 230, 232 (3d Cir. 2012) (similar).

The government does not come close to satisfying this demanding burden, because it does not (and cannot) dispute that the overwhelming majority of covered entities *do not even use* contract pharmacies today. Opening Br. 16-19. Indeed, the government offers no response to the fact that Congress would have achieved the widespread distribution of discounted drugs to covered entities even without the interpretation the government has recently announced. Moreover, even if some covered entities do lack an in-house pharmacy, the government does not explain why it is essential that *all* covered entities be *unconditionally* allowed to use *unlimited* contract pharmacies. Interpreting Section 340B merely to require bona fide offers of the discounted price, as the statutory text states, thus would not remotely render the statute a “dead letter.”

The same is true even if one attempts to divine what Congress may have intended in 1992, when Section 340B was enacted. Even if fewer

covered entities had in-house pharmacies at that moment in time, that would not suggest Congress intended to mandate unconditional delivery to unlimited contract pharmacies. Again, in 1996, HHS guidance merely stated that covered entities were *permitted* to use *just one* contract pharmacy. JA171-72, 177 (61 Fed. Reg. 43,549, 43,549-50, 43,555 (Aug. 23, 1996) (VLTR.88-89, 94)). It was not until 2010 that HHS even *allowed* the use of unlimited contract pharmacies. JA180 (75 Fed. Reg. 10,272, 10,273 (Mar. 5, 2010) (VLTR.101)); *see City of Philadelphia*, 916 F.3d at 290 (agency practice is an “important interpretive tool”). HHS’s argument, therefore, reduces to the assertion that *its own past interpretations* of Section 340B were “absurd” and “nugatory.” It makes no attempt to explain this disconnect.

Moreover, the government has not supplied any reason to think that Congress even knew how many covered entities operated in-house pharmacies when it enacted Section 340B in 1992. *See, e.g., NBD Bank, N.A. v. Bennett*, 67 F.3d 629, 633 (7th Cir. 1995) (“Congress is not omniscient.”); *BP P.L.C. v. Mayor & City Council of Balt.*, 141 S. Ct. 1532, 1541 (2021) (explaining courts decline to presume Congress is aware even of judicial interpretations unless the judicial consensus is “broad and

unquestioned”). For that matter, the government has not cited any evidence that any covered entity even *used* contract pharmacies before 1996, when HHS first purported to permit the practice.

Indeed, in 1994, when advising that a covered entity could “use a purchasing agent without forfeiting its right to” 340B pricing, HHS emphasized that all 340B drugs must still be “distribut[ed] *to the [covered] entity*” before being dispensed to patients. JA169 (59 Fed. Reg. at 25,113 (VLTR.84)). This requirement would make no sense if, as the government now suggests, contract pharmacies were always essential to the program’s design.

In addition, in 1996, when HHS issued its first non-binding guidance about contract pharmacies, the agency explained that, “[d]uring the early period of program implementation, it *became apparent* that only a very small number of the 11,500 covered entities used in-house pharmacies.” JA172 (61 Fed. Reg. at 43,550 (VLTR.89)) (emphasis added). If the government were right that even “Congress knew” that contract pharmacies were purportedly necessary when Section 340B was enacted, Gov’t Br. 35, then this fact would not have “bec[o]me apparent”

to HHS years *after* the program began. It would have been known from day one.

Instead, however, there is good reason to think that Congress was focused on the availability of discounted drugs to covered entities' in-house pharmacies. When enacting Section 340B, Congress expressed concern with rising “[p]rices paid for outpatient drugs by . . . Federally-funded clinics and public hospitals”—*i.e.*, providers paying more to fill their *own* pharmacies' shelves. H.R. Rep. No. 102-384, pt. 2, at 11. Thus, even if few covered entities operated in-house pharmacies at the time of the statute's enactment, it was those covered entities that appear to have been the statute's principal concern.

At bottom, though, only the statutes enacted by Congress are the law; presumptions about whether Congress wanted a particular result do not control. *See Cooper Indus., Inc. v. Aviall Servs., Inc.*, 543 U.S. 157, 167 (2004) (“[I]t is ultimately the provisions of our laws rather than the principal concerns of our legislators by which we are governed.”). And here, as discussed, the enacted statute did not require that discounted drugs must be unconditionally provided to contract pharmacies.

Moreover, it is hardly inconceivable that Congress would have wanted manufacturers to provide their discounted drugs only to covered entities that serve patients in need, rather than for-profit contract pharmacies that may pocket the discounts. *See* Opening Br. 14-15 (discussing problems caused by contract pharmacies). Nor is it absurd to think that Congress would have expected covered entities seeking the benefit of deeply discounted prices to establish an in-house pharmacy, or at least comply with good-faith offer terms. If anything is absurd, it is the government's suggestion that Congress intended manufacturers to deliver discounted drugs even to the "lunar surface" or "low-earth orbit," if that is what covered entities ask. JA213 (ADVOP.3). That is plainly incompatible with the statutory requirement of a "meaningful, *bona fide* offer[]" by manufacturers. *Novartis*, 2021 WL 5151783, at *6.

B. The Government Fails to Show That Sanofi Violated Section 340B.

When properly understood as set forth above, Section 340B does not prohibit Sanofi's integrity initiative. The government does not show that Sanofi failed to make bona fide, good faith "offers" of discounted drugs, which is what Section 340B requires.

1. Sanofi Makes a Bona Fide Offer of the 340B Price.

As explained, Sanofi makes a bona fide offer to covered entities by offering to provide 340B-priced drugs in three ways: (1) directly to the covered entity, if it has an in-house pharmacy; (2) to a single contract pharmacy, if the covered entity lacks its own pharmacy; or (3) to an unlimited number of contract pharmacies, if the covered entity submits minimal claims data. *See* Opening Br. 19. These terms do not come close to nullifying Sanofi’s offers or rendering them illusory.

Tellingly, the government barely even engages with the features of Sanofi’s integrity initiative. The government has no response to the undisputed fact that Sanofi’s terms are *more generous* than what HHS permitted for the 340B Program’s first eighteen years. *See id.* at 55. In the *AstraZeneca* case, the government tried to bury HHS’s past, longstanding practices as “not consistent with the agency’s understanding of the statute” today—but that smacks of litigation-driven revisionism, particularly when the government has never explained how or why HHS supposedly had things wrong for so long. *See* Oral Arg. Tr. 67:6-12, *AstraZeneca Pharms. LP*, No. 21-cv-0027 (D. Del. May 28, 2021), ECF No. 76.

Moreover, the government never once argues that Sanofi's conditions are unduly burdensome, let alone that they nullify the offer. The government does cite three complaints from covered entities about Sanofi's program, but none demonstrates any burden from Sanofi's initiative.¹ The first covered entity (North Country HealthCare) reported that its patients can "no longer access" Sanofi's medications at contract pharmacies and "have to travel" long distances to reach in-house pharmacies. Gov't Br. 17 (citing JA1170, 1172 (VLTR.7303, 7305)). But the cited declaration does not complain that Sanofi's request for claims data is burdensome; indeed, the declaration does not even explain why the covered entity chose not to provide the requested information and, instead, decided to forego access to Sanofi's drugs at the 340B price. *See* JA1169-73 (VLTR.7302-06).

Similarly, the second covered entity (Medical Associates Plus) does not suggest that it ever even considered participating in Sanofi's integrity

¹ The government also cites a "similar complaint" against Novo "from Presence St. Francis Hospital." Gov't Br. 16. As Sanofi explained below, this covered entity has not purchased Sanofi drugs at a price above the 340B ceiling price. *See* JA989-90 & n.3 (Declaration of Scott Bray (D.Ct.ECF.94-2, ¶ 12 & n.3)).

initiative, let alone that it concluded the program was too burdensome. *See* Gov't Br. 16-17 (citing JA1179-82 (VLTR.7255-58)). And although the third covered entity (AIDS Response Effort) reported being unable to obtain Sanofi's cancer drugs at the 340B price, *id.* at 16-17 (citing JA1095-1162 (VLTR.173-240)), this covered entity is excluded from Sanofi's initiative, as are Sanofi's cancer medicines, and thus it is free to use an unlimited number of contract pharmacies. *See* JA988-89 & n.2 (Declaration of Scott Bray ("Bray Declaration") (D.Ct.ECF.94-2, ¶ 11 & n.2 (citing JA1108 (VLTR.186)))). Thus, for all the "thousands of pages from covered entities" HRSA compiled in the Administrative Record, Gov't Br. 18, the government has failed to direct the Court to any evidence that Sanofi's integrity initiative is not a bona fide "offer" to covered entities to purchase Sanofi's drugs at the 340B price.

Instead, the government argues that manufacturers' policies on contract pharmacies are *collectively* burdensome on covered entities, because the manufacturers' policies are not identical, and covered entities would need to "accommodate a web of restrictive manufacturer conditions." *Id.* at 43. Even if that were true, it would not matter; all Section 340B requires is that each manufacturer offer their drugs at the

340B price, which Sanofi plainly does. Nothing in Section 340B adopts the government’s theory of collective action. But regardless, the government’s assertion finds no support in the administrative record, which has no evidence of covered entities struggling to comply with purportedly disparate policies on contract pharmacies. Nor can this argument even be squared with the government’s own position that certain conditions (*e.g.*, a request for “standard information”) are permissible—as nothing requires manufacturers to impose those conditions identically. One manufacturer’s “standard information” may be different from another’s (just as payors’ requirements are often different); manufacturers may ask for information in different formats; the submissions’ timing might differ; and so on. The government’s purported concern about inconsistency is thus effectively an argument that no conditions at all should be allowed—which even the government has rightly declined to embrace. *See supra* at 14.

2. The Government’s Other Objections to Sanofi’s Program Are Meritless.

Unable to show that Sanofi’s integrity initiative nullifies Sanofi’s offers of the 340B price, the government tries to dismiss Sanofi’s program as impermissible “self-help,” arguing that Sanofi is not allowed to

penalize covered entities for diversion or duplicate discounting. Gov’t Br. 40-41. But, as explained, that is not a rule found in Section 340B. *See supra* at 13-14. And regardless, the government misunderstands Sanofi’s program—which merely requests claims data that allows Sanofi to identify impermissible duplicate discounts. With this data, Sanofi does not cut off any covered entities, but instead can decide whether to request an audit of a covered entity under Section 340B. *See* Opening Br. 20-21. Sanofi also uses the data to ensure that it does not improperly pay duplicative Medicaid rebates to state agencies. *See id.* As a result, even if the government were right that manufacturers cannot themselves police covered entities’ compliance with Section 340B, Gov’t Br. 39-40, Sanofi does no such thing.

The government also argues that Sanofi’s request for limited claims data—a mere subset of the information covered entities already submit to insurers—violates HHS guidance that prohibits manufacturers from asking covered entities to provide “assurance of compliance with section 340B provisions.” *Id.* at 42 (quoting JA165 (58 Fed. Reg. 68,922, 68,925 (Dec. 29, 1993))). But the government offers no statutory basis for (or even further explanation of) this supposed rule, which HHS announced

only in non-binding guidance. And in any event, Sanofi's initiative does not ask covered entities to provide "assurance of compliance" with Section 340B, *id.*; instead, Sanofi merely requests minimal data that can later be compared to Medicaid payor data. *See* Opening Br. 19-21.

The government likewise argues that Sanofi may not request this data in light of HHS guidance that prevents manufacturers from seeking information "related to drug acquisition, purchase, and inventory systems." Gov't Br. 42 (quoting JA165 (58 Fed. Reg. at 68,925)). But the government never explains the statutory basis for this non-binding guidance. Nor does the government explain why Sanofi's request for limited claims data is somehow impermissibly "related to drug acquisition, purchase, and inventory systems." *Id.* (quoting JA165 (58 Fed. Reg. at 68,925)).

The government also insinuates that Sanofi's data-collection program has "unknown privacy protections." *Id.* But the record establishes that Sanofi's program has been certified as HIPAA-compliant. *See* JA996 (Bray Declaration (D.Ct.ECF.94-2, ¶ 25)). If the government is attempting to imply confidentiality concerns with Sanofi's program, that is pure conjecture that should be rejected out of hand.

At any rate, there is no basis for the Court to conclude that Sanofi's data requests nullify 340B offers—or even impose burdens on covered entities—when the Violation Letter itself reached no such conclusions. As the opening brief explained, and as the government does not dispute, this Court can uphold the Violation Letter only on the grounds stated by the letter itself—namely, that Section 340B unambiguously prohibits any and all conditions on 340B offers. *See* Opening Br. 55-56; *Regents*, 140 S. Ct. at 1907.

* * *

According to the government, Congress has required private parties to underwrite the metamorphosis of a cost-savings program for safety-net providers into the second-largest federal drug program, at the cost of billions annually, subject to administrative enforcement and punitive fines—all *sub silentio*. This argument flouts bedrock principles of statutory construction and administrative law. Private parties are not *required* to act absent Congressional command; federal agencies are not *authorized* to act absent Congressional command; and courts expect Congress to speak—indeed, to speak clearly—when imposing

requirements concerning multi-billion-dollar questions. Section 340B thus does not authorize the Violation Letter.

II. The Government Fails to Rebut Sanofi’s Argument That HHS Also Acted Arbitrarily and Capriciously.

Even if the Violation Letter were consistent with HHS’s legal authority, it should be vacated as arbitrary and capricious for the two reasons Sanofi explained in its opening brief. *See* Opening Br. 59-62. *First*, HHS treated Section 340B as unambiguous even though the statute is, at best for the government, ambiguous about the rule the government seeks to enforce. *See id.* at 59-60. *Second*, HHS failed to address the changes in its statutory interpretation over time. *See id.* at 61. The government offers no response to these points and thus concedes them. *See Beazer E., Inc. v. Mead Corp.*, 412 F.3d 429, 437 n.11 (3d Cir. 2005) (“[T]he appellee waives, as a practical matter anyway, any objections not obvious to the court to specific points urged by the [appellant].” (quotation marks omitted)).

Although not addressing whether the Violation Letter was arbitrary and capricious, the government does argue that any possible ambiguity in Section 340B is “beside the point” because HHS does not seek *Chevron* deference. Gov’t Br. 48. But the government’s *Chevron*

argument is beside the point. If Section 340B is ambiguous with respect to contract pharmacies, the Violation Letter’s failure to grapple with that purported ambiguity requires vacatur even if the government could offer an interpretation that is ultimately justifiable (which it cannot). *Regents of Univ. of Cal. v. DHS*, 908 F.3d 476, 505 (9th Cir. 2018) (citing *SEC v. Chenery Corp.*, 318 U.S. 80, 94 (1943)), *rev’d in part, vacated in part sub nom. Regents*, 140 S. Ct. 1891; *Peter Pan Bus Lines, Inc v. Fed. Motor Carrier Safety Admin.*, 471 F.3d 1350, 1354 (D.C. Cir. 2006).

The government next invites this Court to make the same mistake as the District Court by “resolv[ing] the ambiguity,” if the Court rejects HHS’s view that Section 340B is unambiguous. Gov’t Br. 48. But again, this Court cannot sustain the Violation Letter based on a new theory of statutory ambiguity that HHS never mentioned in the Letter. Opening Br. 60-61.

The government also suggests that HHS’s change in positions need not be explained because the Violation Letter is based on “the statute’s requirements alone.” Gov’t Br. 48-49. But the government cites no authority for this position, which flouts the well-settled rule of administrative law that an agency must “display awareness” of changes

in its position and provide a “reasoned explanation” for those changes. *Encino Motorcars, LLC v. Navarro*, 579 U.S. 211, 221-22 (2016).

III. This Court Should Address the Flawed Advisory Opinion.

Sanofi is also entitled to relief from the Advisory Opinion, which suffers from the same legal flaws discussed above. *See* Opening Br. 63-64. Rather than defending the Advisory Opinion on the merits, the government asserts that this dispute is “academic,” and that “[i]t is unclear what relief [Sanofi] seek[s]” given that “HHS has already withdrawn the [A]dvisory [O]pinion.” Gov’t Br. 49; *see id.* at 28 n.5.

But Sanofi has made perfectly clear what relief it seeks: vacatur of the Advisory Opinion, an injunction barring HHS from enforcing the position announced in the Advisory Opinion against Sanofi, and a declaration concerning Sanofi’s statutory obligations and the unlawfulness of the Advisory Opinion. JA981-82 (Sanofi Compl. at 60-61); *see* Opening Br. 64. Tellingly, the government never actually argues that Sanofi’s claims about the Advisory Opinion are moot, nor does the government respond to Sanofi’s arguments on why these claims are *not* moot. *See* Opening Br. 64-65. The government’s strategic withdrawal thus does not shield the Advisory Opinion from judicial review, as

multiple courts have held. *See Eli Lilly & Co. v. HHS*, No. 21-cv-0081, 2021 WL 5039566, at *12 (S.D. Ind. Oct. 29, 2021); ECF No. 83 at 2, *AstraZeneca Pharms. LP*, No. 21-cv-0027 (D. Del. June 30, 2021).

Nor is this just some “academic” dispute. HHS contends that Sanofi is subject to massive civil monetary penalties for operating the integrity initiative—but such penalties can be appropriate only for a “knowing[] and intentional[]” violation of Section 340B. 42 C.F.R. § 10.11(a). Granting Sanofi’s requests for relief regarding the Advisory Opinion will confirm that Sanofi did not receive proper notice of the agency’s purported rule about contract pharmacies in advance of the Violation Letter—which, in turn, is one of the reasons why civil monetary penalties are not appropriate. This Court thus should not hesitate to resolve the validity of the Advisory Opinion. *See* Opening Br. 66.

IV. HHS Violated the APA When Promulgating the ADR Rule.

Like the Violation Letter and Advisory Opinion, the ADR Rule is unlawful, too. HHS violated the APA’s notice-and-comment requirement by promulgating the ADR Rule based on a notice of proposed rulemaking (“NPRM”) that had been withdrawn years earlier. *See* Opening Br. 66-

69; *Eli Lilly & Co. v. Cochran*, 526 F. Supp. 3d 393, 407-08 (S.D. Ind. 2021) (“*Lilly I*”).

The government does not dispute that an agency may not issue a final rule based on a withdrawn NPRM. According to the government, though, the 2016 NPRM was not actually withdrawn but merely “omit[ed]” or “removed” from the Unified Agenda. Gov’t Br. 51-53. This ignores that the Executive Branch *expressly announced* that the NPRM was “*Withdrawn*” as of 2017 and even identified the rulemaking as a “Completed Action[],” JA195 (OIRA, RIN 0906-AA90 (2017), <https://tinyurl.com/5y66nkjp> (“Unified Agenda”)) (emphasis added)—a status reserved for “completed or withdrawn” rulemakings, JA721 (86 Fed. Reg. 41,166, 41,168 (July 30, 2021)); *see* JA28 (Op.18). That announcement is dispositive, particularly when coupled with HHS’s public statements—also ignored by the government—confirming that the rulemaking had been terminated. *See* Opening Br. 21-23, 66-67.

Regulated entities and the public are entitled to “reliability in their dealings with their Government.” *Heckler v. Cmty. Health Servs. of Crawford Cnty., Inc.*, 467 U.S. 51, 61 & n.13 (1984). “If [they] must turn square corners when they deal with the government, it cannot be too

much to expect the government to turn square corners when it deals with them.” *Niz-Chavez v. Garland*, 141 S. Ct. 1474, 1486 (2021); *see Regents*, 140 S. Ct. at 1909. At minimum, affected parties should be able to take the Executive Branch at its word when it announces that an NPRM is “Withdrawn.”

The government tries to recharacterize this withdrawal as a mere regulatory “paus[e]” pursuant to a memorandum issued by the President’s Chief of Staff in January 2017. Gov’t Br. 52 (quoting JA197 (85 Fed. Reg. 80,632, 80,633 (Dec. 14, 2020) (ADR.13)); *see* JA381 (Regulatory Freeze Pending Review, 82 Fed. Reg. 8346 (Jan. 24, 2017) (ADR.527)). But the timeline belies the government’s revisionist history. The withdrawal occurred more than half a year later in August 2017, demonstrating that it was not a ministerial pause driven by the memorandum but rather a discretionary decision by the agency. *See* JA195 (Unified Agenda). That is presumably why the Unified Agenda stated that the rulemaking was “Completed” and the NPRM was “Withdrawn”—not paused. *Id.*; *cf. Regents*, 140 S. Ct. at 1909 (an agency must defend its actions based on the “contemporaneous explanations” it gave “when it acted”).

According to the government, the Unified Agenda deserves little weight because it merely “predict[s]” an agency’s “anticipated” activities “over the next 12 months.” Gov’t Br. 52 (quoting JA40 (Op.30) (quoting JA720 (86 Fed. Reg. at 41,167))). But the Unified Agenda “*also show[s]* actions ... *withdrawn* since the last Unified Agenda.” JA720 (86 Fed. Reg. at 41,167) (emphasis added).

The government additionally remarks that withdrawing an NPRM through the Unified Agenda “without further explanation” would be “odd,” because “such a withdrawal might be challenged as final agency action.” Gov’t Br. 53. “Odd” or not, an unexplained withdrawal remains a withdrawal—and the fact that a withdrawal might be prone to attack hardly shows the withdrawal never occurred.

Similarly, in asserting that agencies “*ordinarily*” withdraw NPRMs through the Federal Register “*often* accompanied by an explanation,” *id.* at 52-53 (emphasis added), the government admits that agencies do not *always* do so. And the government cites no case holding that withdrawals in the Federal Register are the only ones that count. *See Lilly I*, 526 F. Supp. 3d at 406-07 (finding “no evidence” or “case law” supporting that a Federal Register notice “is required to effectuate withdrawal”). For these

reasons, even the District Court rejected as “incorrect” the notion that HHS “did not terminate rulemaking simply because it did not publish notice in the Federal Register.” JA39-40 (Op.29-30).

The government also misunderstands the significance of the four-year delay between the 2016 NPRM and the ADR Rule. Sanofi does not argue that “the mere passage of time” violated the APA here. Gov’t Br. 53. Rather, Sanofi argues that the “years of agency silence” “buttress[es] the conclusion that the NPRM had been terminated.” *Lilly I*, 526 F. Supp. 3d at 407; *see* Opening Br. 67. After all, four years of inaction confirm that HHS itself believed—consistent with its public statements as late as 2020—that the rulemaking had ended. *See Lilly I*, 526 F. Supp. 3d at 407.

Like the District Court, the government further contends that Section 340B itself provided “fair notice” by requiring an ADR rule “at some point, sooner or later.” Gov’t Br. 54-55 (quoting JA42 (Op.32)). As Sanofi explained, however, the notice required by the APA must come from the agency, not a statute. Opening Br. 68. Indeed, this argument would create an extraordinary exception to the APA’s notice-and-comment requirement, eliminating agencies’ obligation to comply with

that requirement whenever they engage in rulemaking mandated by Congress.² That is not and cannot be the law.

Last, the government suggests that the APA violation should be overlooked because no “relevant” changes occurred between the comment period and the ADR Rule. Gov’t. Br. 55. But the government cites no authority supporting that an agency may issue a rule based on a withdrawn NPRM so long as the circumstances remain static. Moreover, the circumstances were *not* static. Before the ADR Rule issued, for

² There are many examples of rulemaking mandated by Congress—all of which, under the government’s argument, would be exempt from the APA’s notice-and-comment requirement. *See, e.g.*, 21 U.S.C. §355b (HHS, labelling rules); *id.* § 360a (HHS, medical device registration standards); *id.* § 387a-1 (HHS, tobacco product rules); 42 U.S.C. § 273 (HHS, criteria for qualified organ procurement organizations); *id.* § 290ii-2 (HHS, in-patient mental health facilities rules); *id.* § 300gg-17 (HHS, group health plan reimbursement criteria); *id.* § 1395l(f) (HHS, maximum payment rates for visits to rural health clinics); *id.* § 1395l(t)(18)(B) (HHS, cancer hospital cost differential adjustments); *id.* § 1396t(k) (HHS, rules governing facilities for the care of disabled elderly individuals); *id.* § 6103 (HHS, nondiscrimination rules); *see also, e.g.*, 15 U.S.C. § 2506(b) (Department of Energy, electric vehicle performance standards); *id.* § 7712 (FTC, consumer protection standards); 21 U.S.C. § 350h (FDA, produce safety regulations); 38 U.S.C. § 3707A(d) (Department of Veterans Affairs, loan underwriting standards); 42 U.S.C. § 1758(a)(4)(B) (Department of Agriculture, nutritional standards for national school lunch program); 47 U.S.C. § 262(c)(1)(B) (FCC, service quality standards); 49 U.S.C. § 30129(a) (Department of Transportation, crash avoidance technology standards).

example, manufacturers sought to present HHS with “significant new evidence” that the dramatic growth in contract pharmacy arrangements after 2017 had precipitated extensive abuses. JA829, 838 (PhRMA, Petition for Rulemaking (Nov. 24, 2020) (“Petition”) (ADVOP.1379, 1388)); *see* JA832-38 (Petition (ADVOP.1382-88)) (detailing abuses). Such evidence and other industry developments between 2017 and 2021 were plainly relevant to a rulemaking obligated to ensure that manufacturers and covered entities can resolve disputes over abuses and pricing “fairly, efficiently, and expeditiously.” JA839 (Petition (ADVOP.1389)) (quoting 42 U.S.C. § 256b(d)(3)(B)(ii)). As the manufacturers explained, for instance, the new evidence was relevant to crafting adequate audit and investigation procedures as part of the rulemaking: Without an up-to-date understanding of the problems of diversion and duplicate discounting, HHS was not equipped to develop a process for identifying those abuses through covered-entity audits—a “critical” prerequisite to manufacturers’ ADR claims. JA830, 839-40, 846 (Petition (ADVOP.1380, 1389-90, 1396)). Nor was HHS equipped to determine whether manufacturers needed more robust investigatory tools before and during ADR proceedings, such as the ability to seek

discovery from covered entities and contract pharmacies rather than rely on the more limited options that the agency hastily adopted. *See* 42 C.F.R. § 10.22; *see also* JA201, 204 (85 Fed. Reg. at 80,637, 80,640 (ADR.17, 20)). Yet HHS nevertheless ignored these developments.

V. The Government’s Cross-Appeal Is Meritless.

Finally, the government has separately cross-appealed the District Court’s decision to partially vacate the Violation Letter and remand to HHS for a fuller consideration of whether Section 340B requires manufacturers to recognize one, multiple, or unlimited contract pharmacy arrangements. Gov’t Br. 45-49; JA6 (Notice of Cross-Appeal); *see* JA9-10, 105-109, 132 (Order 2-3; Op.95-99, 122). The government contends that “there was no basis for a remand” because “Congress did not delegate general authority to HHS to make substantive rules regarding the 340B Program.” Gov’t Br. 47. Thus, as the government sees it, HHS “has no statutory authority to restrict covered entities’ use of contract pharmacies.” *Id.* at 48.

But the parties all agree that, when issuing the Violation Letter, HHS was operating in an area of statutory silence. Even if this silence somehow authorizes the agency’s enforcement action, it is fundamental

that an agency must adequately explain *all* of its final “agency action[s]”—not just acts of formal rulemaking. 5 U.S.C. § 706(2)(A); *see, e.g., Regents*, 140 S. Ct. at 1905, 1910, 1916 (explaining that a court should vacate agency action when the agency fails to examine the “relevant factors,” address an “important aspect[] of the problem,” or articulate a satisfactory “reasoned explanation” for its action). Here, even accepting the government’s erroneous assessment that Section 340B requires manufacturers to provide their drugs to contract pharmacies, it was still imperative that HHS have explained why this principle required delivery to unlimited contract pharmacies—as opposed to just one or multiple contract pharmacies.

That is an exceedingly important question because, as the District Court explained, “[a] limitless number of contract pharmacies (or perhaps even a lesser number) may render the *overall* statutory scheme unworkable, undermine how Congress intended *all* of § 340B’s provisions to work together, or otherwise affect how HHS can lawfully exercise its enforcement authority.” JA105-06 (Op.95-96). For instance, because “contract pharmacy arrangements increase the rate of fraud in the 340B Program,” their unlimited use may “undermine[]” “statutory priorities”

such as “preventing fraud and abuse.” JA106-08 (Op.96-98) (citing GAO-18-480). And given that different types of covered entities have different “needs and characteristics,” “there may be a point” at which a “one-size-fits-all” contract pharmacy requirement “ceases to advance Program goals.” JA108 (Op.98). Yet the Violation Letter failed to grapple with any of these considerations—and the District Court was accordingly correct to partially vacate and remand the letter, if the District Court’s decision was otherwise correct. *See Regents*, 140 S. Ct. at 1905, 1910, 1916; *Motor Vehicle Mfrs. Ass’n of U.S., Inc. v. State Farm Mut. Auto. Ins. Co.*, 463 U.S. 29, 42-43 (1983); *Fla. Power & Light Co. v. Lorion*, 470 U.S. 729, 744 (1985); *W.R. Grace & Co. v. EPA*, 261 F.3d 330, 333, 338 (3d Cir. 2001).

The government does not dispute that HHS failed to address these issues. Instead, the government claims that HHS properly ignored them because the agency had no “statutory authority” or “discretion” under *Chevron* to “restrict covered entities’ use of contract pharmacies.” Gov’t Br. 46-48. But that is the government’s argument now. It is not what HHS said in the Violation Letter, and it is accordingly not a proper basis to uphold the Letter.

Moreover, even if Section 340B requires manufacturers to provide discounted drugs to an unlimited number of contract pharmacies, HHS was still obligated to explain its decision to enforce that requirement against Sanofi. After all, HHS need not enforce Section 340B to the hilt in all circumstances. Rather, HHS retains discretion to decide whether to enforce the statutory requirements—and “an agency must cogently explain why it has exercised its discretion in a given manner.” *State Farm*, 463 U.S. at 48-49; *see also, e.g., FCC v. Fox Television Stations, Inc.*, 556 U.S. 502, 516-22 (2009) (subjecting agency enforcement decisions to reasoned decisionmaking requirements); *Michigan v. EPA*, 576 U.S. 743, 753 (2015) (“[R]easonable regulation ordinarily requires paying attention to the advantages *and* the disadvantages of agency decisions.”).

Due to these errors on the agency’s part, even assuming the District Court was correct in finding that Sanofi’s integrity program violated 340B in any way (and it was not), the District Court nonetheless properly granted the default remedies for an APA violation: vacatur in relevant part and remand for further consideration. *See State Farm*, 463 U.S. at

43; *Fla. Power & Light Co.*, 470 U.S. at 744. Thus, if it reaches the issue, this Court should affirm this aspect of the District Court’s judgment.³

CONCLUSION

The Court should set aside the Violation Letter, the Advisory Opinion, and the ADR Rule; declare that Section 340B does not require Sanofi to provide discounted drugs to contract pharmacies; declare that Sanofi’s integrity initiative complies with Section 340B; enjoin further enforcement action against Sanofi’s integrity initiative; and affirm the District Court’s partial vacatur and remand of the Violation Letter.

³ The government has forfeited any argument that the District Court should have remanded *without* vacatur. See, e.g., *In re LTC Holdings, Inc.*, 10 F.4th 177, 181 n.1 (3d Cir. 2021).

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I hereby certify that, on July 14, 2022, I filed the foregoing brief using this Court's CM/ECF system, which effected service on all parties.

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